

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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1A-1. CoC Name and Number: MI-510 - Saginaw City & County CoC

1A-2. Collaborative Applicant Name: United Way of Saginaw County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: United Way of Saginaw County

1B. Continuum of Care (CoC) Engagement

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:

- 1. participated in CoC meetings;**
- 2. voted, including selecting CoC Board members; and**
- 3. participated in the CoC’s coordinated entry system.**

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	No
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	Yes	No	No
Local Jail(s)	No	No	No
Hospital(s)	Yes	Yes	No
EMS/Crisis Response Team(s)	No	No	No
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	Yes	No	No
Disability Service Organizations	Yes	Yes	Yes
Disability Advocates	Yes	Yes	Yes
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Not Applicable	No	No

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Not Applicable	No	No
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
LGBT Service Organizations	Yes	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	No
Homeless or Formerly Homeless Persons	Yes	Yes	No
Mental Illness Advocates	Yes	Yes	Yes
Substance Abuse Advocates	Yes	Yes	Yes
Other:(limit 50 characters)			
Saginaw Valley State University	Yes	No	No
10th District Court (Drug Court)	Yes	Yes	No
Legal Services of Eastern Michigan	Yes	Yes	Yes

1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)**

Per 1B-1, the CoC has a diverse membership. Our Board consists of 15 individuals with a current/former organizational, governmental, or lived homelessness stake in ending homelessness. Only 6 of the members are HUD CoC Program grantees. Board member affiliations range from staff of Community Mental Health and the City of Saginaw to a case manager from the VA and directors from local runaway and homeless youth and DV shelters. Together, they bring a wide array of knowledge and expertise on ending homelessness.

The CoC initiated a "Community Conversation" group that meets monthly. The group service providers, colleges, police, homeless persons, case managers, public transportation, employment agency, faith-based organizations, and more. The goal is to identify gaps in services that affect homeless/at-risk persons chances of obtaining/maintaining housing. The CoC has developed an app for instant communication between community advocates and services to share

resources/knowledge, current/former homeless focus groups to identify gaps and development of Trauma Informed Care training provided by Saginaw Valley State University, and a collaborative project to provide furnishings and basic need items to households transitioning out of shelters into permanent housing. Members of the CoC sit on collaborative groups in the county and state. Through these venues, members are solicited and information about the CoC is shared. CoC members bring information and ideas relating to ending homelessness back to CoC meetings. CoC staff provides data to City and County governments. The CoC participates in the development the City's consolidated plan, which includes a homeless action plan. All CoC communications are sent out via email and attachments are in PDF format. All documents uploaded to the CoC's website are in PDF format. The CoC has access to bilingual/American Sign Language translators when needed for to assist in communication with individuals and disabilities.

1B-2. Open Invitation for New Members.

Applicants must describe:

- 1. the invitation process;**
 - 2. how the CoC communicates the invitation process to solicit new members;**
 - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
 - 4. how often the CoC solicits new members; and**
 - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

Invitation to join through email, CoC website, and Collaborative Applicant website with a link to CoC services and membership application. Invitation at Community Conversation meetings held by CoC but attended by non-CoC members and at all community events and groups our members belong to.

Our e-mail signature contains an invitation to join the CoC: "Become a member of the Homeless Consortium today Check us out on our website at www.scchap.org to help prevent and end homelessness."

Consortium Website: Home page "Come Join Us" box with link to CoC information, fillable application, and contact numbers.

All CoC communications are sent out via email and attachments are in PDF format. All documents uploaded to the CoC's website are in PDF format. The CoC has access to bilingual/American Sign Language translators when needed for to assist in communication with individuals and disabilities. The CoC does everything possible to ensure that communication with individuals with disabilities occurs in a manner that is best for that given individual.

A formerly homeless person serves on our Board and there is continued engagement with actively homeless persons, including youth and DV victims, through a focus group case study conducted in 2019 in partnership with Saginaw Valley State University and in the planning and implementation of our annual PIT count.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
- 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
- 3. the date(s) the CoC publicly announced it was open to proposal;**
- 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
- 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**
(limit 2,000 characters)

A public notice with an open invitation for anyone to submit projects for consideration was posted on the CoC's website on July 17th. E-mails referencing the website postings were sent to the full membership and collaborative body on July 17th, and shared with individual networks. Application, submission instructions for new and renewal projects, timelines and scoring criteria, grantee requirements and HUD allowable projects were included in the emails and also posted on the website. All application materials are in a Word document format.

The CoC has an outcome based scoring process for scoring/ranking of projects submitted. The Grants Committee looks at service gaps and community need for renewal projects to ensure they continue to meet those needs. If a project does not meet a need/is low performing, it is reallocated to one that does. New projects must first meet and coordinate with the defined needs of the CoC and the community to be accepted, meet HUD project thresholds, and are scored for ranking based on: agency capacity, track record in serving the homeless, budget, housing performance, mainstream resource and employment assistance, match, fair housing and housing first program model. They are reviewed, scored, and ranked by our Independent Grant Review Team (IGRT) made up of local community members with expertise in the homeless needs of Saginaw County. Accepted projects are included in the Exhibit 1. In the case of a situation where the total dollar amount of applications submitted exceed the CoC's ARD, the lowest ranking projects beyond the CoC's ARD will not be excepted.

1C. Continuum of Care (CoC) Coordination

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	
Victims of DV, Stalking, and Human Trafficking	Yes

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1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:
1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and
3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.
(limit 2,000 characters)

The CoC does not actively participate on the panel that evaluates City ESG grant requests as there would be a conflict of interest with many of the CoC agencies applying for funding. The CoC provides data, processes, and knowledge for a fair and transparent process choosing programs that align with the community's needs assessment and consolidated plans. CoC staff outlines the way in which each program type, if funded, can impact homelessness. City staff in charge of the ESG allocations sits on the CoC Board and is presented with CoC outcome measurements on their subrecipients. HMIS staff assists the City the CAPER submission.

MSHDA allows CoCs to determine its ESG subrecipients. The CoC uses the same process to score/rank MSHDA ESG applicants as it does for the HUD CoC Program competition. Final approval of subrecipients and award amounts is made by the Board before submission to MSHDA. The MSHDA ESG recipient (CoC Lead Agency) monitors subrecipients for expected outcomes. All subrecipient projects are evaluated on CoC outcome measurements. HMIS staff assists the MSHDA ESG recipient with the CAPER submission.

The CoC and the City held open public hearings to discuss community needs, gaps in services, and unmet needs. The CoC and the City developed funding strategies to better meet community needs and develop safe, affordable housing. CoC staff meets with Human Planning bodies from both the City and County to outline the roles each can play in funding programs to assist our homeless and provide data from HMIS. In concert with consultants, strategies were developed for outreach, ES and TH needs, unsheltered and chronically homeless, PSH, RRH, prevention, and affordable housing. These strategies are included in the City of Saginaw's Consolidated Plan and Action Plan. This document is the guide for future ESG funding allocations and the coordination of existing CoC/ESG homeless programs to eliminate duplication.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Yes

Plan Jurisdictions.

Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:

- 1. the CoC's protocols, including protocols for coordinated entry and the CoC's emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality. (limit 2,000 characters)**

The CoC maximizes client choice for housing by allowing all households receiving services to choose their own housing. All services are voluntary and not a condition of receiving other services, including housing assistance. Services are consistently and repeatedly offered to encourage participation in a safe way so that it is okay to decline the service. The service provider must respect the decision to participate or not in services. Participants have the right to confidentiality and information is shared only when authorized by the participant through a release of information or as mandated through the limitations to the confidentiality policy and law. Participants who disclose at any time that they are fleeing from domestic violence, sexual assault, human trafficking, or stalking shall be referred to the domestic violence (DV) agency in our community. The domestic violence agency shall coordinate efforts to determine the threat to the participant and safety plan with the participant. All staff at the DV agency have received training on safety planning, trauma-informed care, confidentiality, and voluntary services. The CoC's emergency transfer plan extends to project participants who have experienced domestic violence, dating violence, sexual assault, and stalking. The plan considers the safety of its project participants and the ability to request a transfer is available to all participants regardless of sex, gender identity, or sexual orientation. The plan identifies participants who are eligible for an emergency transfer, the documentation needed to request the transfer, confidentiality protections, and guidance on safety and security. Coordinated intake assessments, similar to the CoC SPDAT but used exclusively for DV victims, assists in the prioritization process.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and**

2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence. (limit 2,000 characters)

Staff from Underground Railroad, Inc. (URR), the local DV shelter, provides mandatory training at least annually to all CoC project staff and coordinated intake staff on best practices and protocols for serving survivors and safety planning. The training is provided at full CoC member meetings. URR has provided Human Trafficking and Safety Training in this venue. Staff at CoC agencies received a Trauma Informed Care training in July 2019 lead by a professor from Saginaw Valley State University. URR has also developed a Trauma Informed Care training for the CoC that includes sessions about trauma informed care, resilience and trauma, the impact of trauma, and best practices in serving survivors in our community. URR conducts an annual New Service Provider training which addresses best practices in serving survivors, and invites all CoC member agencies to participate as a refresher. The CoC Coordinated Entry policies and procedures provide specific practices in serving survivors, safety planning protocols, emergency transfers and confidentiality. An attorney from the U.S. DOJ presented information on work that the DOJ does to combat sexual harassment in housing and where to refer victims for assistance.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking. (limit 2,000 characters)

Underground Railroad, Inc. was established in 1977 as the domestic violence shelter for women and children in Saginaw County. Currently the Underground Railroad, Inc. serves all households that have experienced domestic violence, sexual assault, stalking, and human trafficking and has served 1404 unduplicated households totaling 17,464 sessions of service from 7/1/2018-6/30/2019. This is an increase of services by 51.3% from the prior year. These households receive services such as individual advocacy, crisis intervention, housing advocacy, employment advocacy, childcare assistance, and more. Underground Railroad, Inc. utilizes the HMIS comparable database, EmpowerDB, to collect all data. Housing services provided to DV survivors by the local DV agency has risen by 40.4% from 228 survivors to 320 survivors. The housing advocacy sessions have increased from 2263 sessions to 3717 sessions which indicates that we are serving more survivors and meeting more with each survivor. While the majority of data on victims of DV are collected by Underground Railroad, data is also provided through HMIS by other agencies with clients who identify as DV victims. All data from both sources are compared and de-duplicated.

***1C-4. PHAs within CoC. Attachments Required.**

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC’s geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Michigan State Housing Development Authority	90.00%	Yes-HCV	Yes-HCV
Saginaw Housing Commission	5.00%	No	No

1C-4a. PHAs’ Written Policies on Homeless Admission Preferences.

Applicants must:

- 1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or**
- 2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)**

The Director of the Saginaw Housing Commission actively participates as a member of the CoC and sits on the CoC Board. We continue to be fully engaged in conversations with the Director of the Saginaw Housing Commission about options for adding a homeless preference for their public housing units available in our community. VASH vouchers administered by the PHA do have a homeless preference for veterans, and discussions are ongoing to apply those same preferences to a portion of the general preference vouchers held by the PHA. Discussions continue to be unsuccessful for set asides. The CoC is also engaged with MSHDA regarding opening up slots for PSH clients that no longer need intensive supportive services.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

Yes

If “Yes” is selected above, describe the type of provider, for example, multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs. (limit 1,000 characters)

MSHDA has been piloting this program and currently has 10 communities on board. The CoC is still in the process of becoming one of the pilot sites. This program would provide vouchers allocated to our CoC to transition people from CoC Program funded PSH projects to a Housing Choice Voucher when they no longer need the intensive support services a PSH provides. The client(s) would still need to be in the need of receiving financial assistance for housing. Our current stock of PSH units are at or above capacity depending on the project and have long wait lists. The Move On program would allow us to reduce our priority wait lists. We continue to engage area landlords and develop protocols to assist clients in making this transition.

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

Our Coordinated Entry Process (CEP) determines eligibility for housing regardless of sexual orientation, gender identity, race, or ethnicity and provides all clients access to inclusive and non-discriminatory housing. Policies for the CEP prevent any form of discrimination for equal access and outlines client grievance procedures. All access points to coordinated entry have adopted the CEP and policies/procedures governing the process. Shelters provide a safe space when necessary and take appropriate steps to address privacy concerns. Clients are never asked to provide proof of gender identity or medical information. All programs are trained that HIS data elements for gender identity, sexual orientation (HHS funded youth programs only), race, and ethnicity are client self-identified.

Legal Services of Eastern Michigan provides an annual training on the Fair Housing Act at a CoC Member meeting and agencies are encouraged to bring as many staff as they can.

A county wide SOGI program has been implemented by Saginaw County Community Mental Health Authority (SCCMHA). The program prepares counselors/case managers to deal with the unique needs of the SOGI population and increase awareness and acceptance. Graduates commit to providing a sensitive, affirming care to clients of any SOGI status. A SOGI Youth Advocacy Council was created and they conducted a Youth Survey focusing on community climate, knowledge of resources and supports that will help young adults.

We have partnered with schools, the foster care system, and our runaway and homeless youth provider - who has implemented a trauma informed program for LGBT youth. Their Youth Advisory Council assists with planning our PIT count and is inclusive of LGBT youth and peer support during the PIT.

***1C-5a. Anti-Discrimination Policy and Training.**

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes

***1C-6. Criminalization of Homelessness.**

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC's geographic area.

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
4. Implemented communitywide plans:	<input type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>
6. Other:(limit 50 characters)	
Landlord Association	<input checked="" type="checkbox"/>
10th District Drug Court	<input checked="" type="checkbox"/>
Legal Services of Eastern Michigan	<input checked="" type="checkbox"/>

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
- 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
- 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner. (limit 2,000 characters)**

The Coordinated Entry Process (CEP), along with common intake processes using the VI-SPDAT tool and documents, was designed to ensure assistance/resources of the CoC are allocated effectively and are easily accessible in a no wrong door approach to coordinated entry and system access. We prioritize clients based on vulnerability and severity of need. We are able to ensure clients needing assistance receive it in a timely manner. Each homeless shelter, Community Mental Health, and the HARA have been designed as CEP Access Points (CEP AP). Hospitals, soup kitchens, and day centers are visited daily by our Outreach Case Manager and Youth Outreach Case Manager. Local businesses, County police/sheriff, DHHS, and school districts have partnered with us to identify homeless persons and give them information on our CEP AP. Our outreach staff are identified when homeless families are identified. Those clients are prioritized in the same manner as

clients accessing a CEP AP.

To overcome barriers and increase communication with clients who are least likely to request assistance, we have implemented toll free and 2-1-1 access, TTYD capabilities, braille pamphlets/information, pictographs, multi-lingual/sign language interpreters, transportation for cognitive/physical limitations, free phones through local Salvation Army and internet access at libraries, shelters, DHHS, and text messaging. Services/access to services are listed on CoC provider website and social media accounts.

Upon entry to a CEP AP, an intake is done using the VI-SPDAT tool to determine risk, vulnerability, and appropriate housing placement. This tool allows us to prioritize clients most in need and coordinate with available resources to house clients quickly and appropriately. By name lists of clients are prioritized by Interagency Service Team who meet bi-weekly to review our housing priority lists for PSH/CH, Families with children, and Veterans to ensure successful placement based on needs/risks.

1D. Continuum of Care (CoC) Discharge Planning

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1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Local CoC Competition

Instructions

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***1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.**

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

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Applicants must describe:

- 1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and**
 - 2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.**
- (limit 2,000 characters)**

The CoC scores all projects submitted on the same set of outcome measurements but has adjusted (lowered thresholds for point attainment) scoring scales for Safe Haven projects that assist the hardest to serve - those with severe mental health, substance abuse, and developmental disabilities. This is to ensure that there are no barriers to the project receiving points at a standard that their clients are unable to achieve. Additionally, the CoC awards bonus points for projects that increase their dedicated CH bed inventory, increase their non-dedicated CH beds for use by people experiencing CH, are new PSH projects from reallocated dollars, and that serve the following populations: Chronic Homeless, Families with Children, Youth, Domestic Violence Victims, and Veterans. Projects may receive bonus points for each subpopulation that they serve.

Projects are then ranked from highest score to lowest score and any ties are broken by comparing the Overall Average Occupancy, Exits to Permanent Housing, and Percent of Project Spend Down of each project. Those with higher outcomes on these measures are moved above the project they were tied with in the ranking. For the FY19 Competition, we added new outcome measurements for percent of stayers and leavers that obtain income while in the project. Scales were adjusted for Safe Haven projects. This income measurement is in addition to and different from prior competitions where we just scored projects on their ability to increase client income that they entered the project with - the CoC uses HUD's System Performance measure for this. Our scoring process is one where each project starts with 0 points and earns points (up to 115 including bonus) based on how they performed in their most recently completed grant/APR year.

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:

- 1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or**
- 2. check 6 if the CoC did not make public the review and ranking process; and**
- 3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or**
- 4. check 6 if the CoC did not make public the CoC Consolidated Application.**

Public Posting of Objective Review and Ranking Process		Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings	
1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input type="checkbox"/>	2. Mail	<input type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>
4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 4%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:

- 1. describe the CoC written process for reallocation;**
 - 2. indicate whether the CoC approved the reallocation process;**
 - 3. describe how the CoC communicated to all applicants the reallocation process;**
 - 4. describe how the CoC identified projects that were low performing or for which there is less need; and**
 - 5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.**
- (limit 2,000 characters)**

The CoC's Grant Reallocation Policy (505) was accepted by the CoC on January 10th, 2017. The policy was developed in a manner to ensure the CoC has the ability to make outcome-based, data driven decisions on its project stock as HUD priorities and community needs change over time.

All renewal applications are evaluated for project specific outcomes and their contribution to the CoC's efforts to end homelessness: HMIS outcome data (housing performance, mainstream resource and employment obtainment/change, data quality/timeliness), financial performance (housing to service budget and recaptured dollars), and the population served. Project applicants that have a project for which reallocation has been recommended will be notified in writing 15 days prior to the CoC Application deadline.

All currently funded project applicants can voluntarily reallocate their project to a new one that better meets the CoC's needs by notifying the Grants, Planning, and Housing Coordination Committee Chair prior to the submission of the CoC Application. In the reallocation process, preference will be given to those agencies that voluntarily apply to reallocate.

DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: No

Applicant Name	DUNS Number
This list contains no items	

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

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<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

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2A-1. HMIS Vendor Identification. Mediarware

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	222	45	177	100.00%
Safe Haven (SH) beds	6	0	6	100.00%
Transitional Housing (TH) beds	203	127	76	100.00%
Rapid Re-Housing (RRH) beds	48	0	48	100.00%
Permanent Supportive Housing (PSH) beds	414	19	395	100.00%
Other Permanent Housing (OPH) beds	0	0	0	

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

**1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.
(limit 2,000 characters)**

NA - All of our the bed coverage rates for projects listed on our CoC's HIC is 100%. The CoC does not have any OPH beds and is why there are none listed on our HIC.

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

***2A-4. HIC HDX Submission Date.**

**Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX).
(mm/dd/yyyy)** 04/30/2019

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

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2B-1. PIT Count Date. 02/27/2019

Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data–HDX Submission Date. 04/23/2019

Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:

1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and

2. how the changes affected the CoC’s sheltered PIT count results; or
3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

Not Applicable. The CoC made no changes to its implementation because a complete census of all sheltered homeless persons, collecting all HUD required data for submission, is conducted.

***2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC's 2019 sheltered PIT count. No

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:
1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC's unsheltered PIT count results; or
3. state "Not Applicable" if there were no changes.
(limit 2,000 characters)

Not Applicable. The CoC made no changes to the way it implements its unsheltered count.

***2B-6. PIT Count–Identifying Youth Experiencing Homelessness.**

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count. Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:
1. plan the 2019 PIT count;
2. select locations where youth experiencing homelessness are most likely to be identified; and
3. involve youth in counting during the 2019 PIT count.
(limit 2,000 characters)

The CEO of Saginaw County Youth Protection Council (SCYPC) is a member of the CoC's Board and Grants, Planning, and Housing committee. Division Directors from SCYPC's runaway and homeless youth shelter, Innerlink, and Teen Parent Services, that holds grants for HHS's Transitional Living Program and HUD's Rapid Rehousing for Homeless Youths project, sit on the CoC's Grants, Planning, and Housing committee and Continuous Quality Improvement committees. Together these committees plan our CoC's PIT count. Representatives from SCYPC seek information from current clients on where homeless youth are likely to reside and bring the information back to the PIT planning group for targeting during implementation. Staff from both divisions of SCYPC and residents from the runaway and homeless youth shelter assist the CoC with implementing our CoC's unsheltered PIT count. During the summers,

SCYPC plans and implements a youth-dedicated PIT count with their residents and reports data back to the CoC Board for analysis of the cyclical nature of youth homelessness throughout the year.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:

- 1. individuals and families experiencing chronic homelessness;**
- 2. families with children experiencing homelessness; and**
- 3. Veterans experiencing homelessness.**

(limit 2,000 characters)

Planning began in Fall 2018. The Planning group consisted of formerly homeless veteran, family, chronic homeless individual, homeless youth, CoC homeless providers, food pantries, soup kitchens, and local businesses. The locations where unsheltered CH, Veterans, youth, and families were targeted in our planning efforts. Information was sought from USPS postal carriers, law enforcement, and local businesses on potential known locations and CH individuals/families. During the week prior to the PIT, law enforcement/business owners identified exact locations where they had engaged with families and chronic homeless individuals. Local soup kitchens and food pantries identified individuals/families that accessed services regularly.

For the night of the PIT count: We formed "Veteran Teams" that were comprised of previously homeless veterans and veteran staff from the Veterans Administration Medical Center. These teams roved throughout the County and were contacted immediately when a homeless veteran was identified by one of our survey teams. The survey team engaged and stayed in place until a VA team arrived, transferring intake/care to the VA. Several survey teams also consisted of a current runaway and homeless youth and staff from Saginaw County Youth Protection Council. These teams led a targeted effort to search areas of the county where runaway and homeless youth may frequent. Off/on duty law enforcement participated as members of several survey teams. Volunteers from the local DV agency were also present on several of the survey teams. Legal Services of Eastern Michigan assisted as a survey location for unsheltered homeless that may not have been counted otherwise. The CoC has always had the McKinney-Vento Coordinator provide data for homeless families that they know of as well.

3A. Continuum of Care (CoC) System Performance

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

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***3A-1. First Time Homeless as Reported in HDX.**

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	1,140
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3A-1a. First Time Homeless Risk Factors.

Applicants must:

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

The VI-SPDAT is completed at intake and used by all agencies in the CoC. This tool, in conjunction with HMIS data elements regarding a client's homeless history and CoC-wide HMIS data sharing are used to identify risk factors and first time homeless persons. Shelter diversion is attempted at the time the client presents. If successful, case manager(s) follow up with the client to develop a housing plan and budget to assist them in reaching independent housing stability. Referral to mainstream providers for additional support services appropriate for overcoming their barriers/risks based on VI-SPDAT score is also made. The HARA provides homeless prevention assistance through City and MSHDA ESG funds. Homeless prevention is the CoC's first goal.

The HARA Housing Specialist visits each shelter 2-3 times per week. She meets with clients for which shelter diversion was unsuccessful and signs them up for the Housing Choice Voucher program and screens them for ESG RRH short term assistance. Those that qualify and have reasonable potential for stability post-assistance are housed through the ESG RRH program. The case manager and client develop a housing plan and budget. The client is followed through the term of assistance to ensure goals and budget projects are being made, and to ascertain whether or not the client will be able to maintain stability post assistance. Plans are adjusted and other mainstream supports are put in place to see the client through to housing stability. Families with children are referred to the McKinney-Vento Coordinator to ensure the family has access to their home school while in shelter. For higher need clients, other housing options are explored (TH, PSH) and they are prioritized based on severity of risks/need through our ISTs. The CoC's CQI Committee is responsible for evaluating the CoC's progress on this measure.

***3A-2. Length of Time Homeless as Reported in HDX.**

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	71
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3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:

- 1. describe the CoC's strategy to reduce the length of time individuals and persons in families remain homeless;**
 - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

Housing first and low/no barrier to program philosophies adopted by all CoC member agencies. The CoC's Coordinated Entry Process, along with the VI-SPDAT, allows us to ensure assistance and resources are allocated effectively and easily accessible. Our housing matrix is used to accurately match needs to housing and resources.

VI-SPDAT used as coordinated intake tool across the CoC. Helps determine strengths, risk, and barriers to housing. CoC-wide HMIS data sharing assists in determining client length of time homeless (LOTH). Both assist in service prioritization and quick transitions to PH. Interagency Service Teams meet bi-weekly, using by-name lists to review client needs/risks, frequency and LOTH. Clients are prioritized based on risk factors, including LOTH, and appropriate housing is identified.

HARA intake specialist is at the shelters 3 times a week to enroll eligible clients onto HCV waitlist and screen for ESG RRH funds. Referrals to other

appropriate housing solutions for the hardest to serve are made. Work closely with the local Landlord Association to house clients with the most severe barriers. Case Managers from VA visits shelters daily, along with the SSVF Coordinator, to assist homeless veterans transition to PH quickly through SSVF RRH and VASH vouchers. SSVF Prevention utilized to prevent veteran homelessness from occurring. Homeless Outreach Worker and Veteran's specialist from Mental Health visits shelters, soup kitchens, libraries, and other locations to bring folks with mental health issues and/or other disabilities into PSH.

LOTH is tracked through HMIS and our CQI program. Numbers are reported quarterly by agency and collectively as a CoC. The Grants, Planning and Housing Coordination committee oversees strategies to reduce the LOTH in our CoC. We reported on the LSA report that non-CH Adult-only households had (38 days) a 29 day shorter average length of stay in ES than CH Adult-only households (67 days).

***3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	49%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	98%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:

1. describe the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
 2. provide the organization name or position title responsible for overseeing the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
 3. describe the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
 4. provide the organization name or position title responsible for overseeing the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.
- (limit 2,000 characters)

Increase PH Exits:

Fair Housing/Housing First used by all CoC members. Shelter, HARA, outreach staffs use VI-SPDAT to determine acuity, risks, barriers and housing needs, and to make appropriate housing referrals. VI-SPDAT and Coordinated Entry Process (CEP) are used to prioritize clients with highest acuity first and referred to our CH, Veterans, and Families with children Interagency Service Teams (IST). CEP allows us to quickly assist clients w/ services and housing. Every shelter is a Coordinated ACCESS Point (CAP) with trained staff to process intake, assess/prioritize clients, and refer to appropriate IST or housing option. Outreach staff visit shelters, soup kitchens, and other locations and can refer to the appropriate CAP. HARA intake staff are at all shelters weekly to sign up clients for the HCV waitlist and screen for RRH. VA Case Managers visit shelters with VA beds daily to evaluate veterans for services, PH placement, and follow up. CoC has advocated for increased ESG dollars for from City of Saginaw and has received ESG bonus dollars for RRH from MSHDA ESG.

Retain PH:

Providers do not terminate clients unless forced to do so. Termination only occurs when a lack of client cooperation or compliance makes it necessary. Reunification is attempted when possible so that the client(s) is returning to a stable PH destination. Clients are assisted with employment/mainstream services to obtain an income level that allows client to be self supporting. Individual housing plans are created with the client(s). Increased case management visits occur once the client(s) is in PH. The CoC has added new PSH, RRH, and RRY projects to our complement through reallocation of TH and SSO projects to increase subsidized PH destinations.

The CQI committee is charged with monitoring these outcomes through our CQI Program. The Grants, Planning, and Housing Coordination committee is charged with planning/reviewing new projects to CoC performance on these outcomes.

***3A-4. Returns to Homelessness as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	13%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	7%

3A-4a. Returns to Homelessness–CoC Strategy to Reduce Rate.

Applicants must:

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;**
- 2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**

3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the rate individuals and persons in families return to homelessness. (limit 2,000 characters)

Common factors of individuals and families who return to homelessness are identified through our VI-SPDAT used at intake and through CoC-wide HMIS data sharing. HMIS participating agencies are able to see a client's history if they have been served by another HMIS participating agency. The factors we have identified are:

- History of high utilization of crisis services (emergency rooms, jails, psychiatric facilities, etc)
- Prior homeless history, including length of time homeless, as verified through HMIS data
- Substance abuse disorder
- Criminal record
- Victims of Domestic Violence
- LGBTQ
- Chronic health, behavioral or mental health disabilities or functional impairments requiring significant levels of support
- Families with children
- Runaway and high risk youth
- No income

Strategies implemented:

ESG funded Homeless Prevention projects are used as shelter diversion and to assist clients with rent and utility arrearages. Clients are supported by our Interagency Services Teams using by-name lists and prioritized by highest acuity and rehoused. Case Management is increased through longer term follow up to determine what worked and what didn't in the client's housing plan. Additional or increased supports are put in place to overcome barriers. Clients are connected to mental health services, mainstream benefits, educational opportunities to increase employability, parenting classes, substance abuse treatment, crisis counseling, and life skill classes. Housing plans are reviewed and adjusted to better reflect the client's ability to reach goals. Our PSH and HUD RRH projects have increased for additional subsidized housing availability. We have implemented a "No Discretionary Terminations" policy in our housing programs. The HARA intake specialist visits shelters weekly to sign clients up for the MSHDA Housing Choice Voucher wait list.

Returns to homelessness is monitored by our CQI and Grants, Planning, and Housing committees.

***3A-5. Cash Income Changes as Reported in HDX.**

Applicants must:

Percentage

1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	21%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	20%

3A-5a. Increasing Employment Income.

Applicants must:

- 1. describe the CoC's strategy to increase employment income;**
 - 2. describe the CoC's strategy to increase access to employment;**
 - 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
 - 4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.**
- (limit 2,000 characters)**

Agencies within the CoC provide life skills/job readiness, including resume building, training at all shelters. The CoC has a partnership with Legals Services of Eastern Michigan/Courts to expunge client records that may prevent employment. Agencies assist clients obtain their GED by helping them pay for the classes/test. Agencies provide transportation to/from work, school, and GED classes. Bus passes are gained through the local transit authority. Childcare is provided for parents who are working or going to school. Onsite job training is provided at shelters (Classes for CNA, food service, office skills/receptionist, janitorial). Partnerships exist with union locals for access to on the job, skilled trades training (construction, Painters/Allied Trades). Partnerships exist with employers through Learn to Earn programs (McDonalds, Morley, retail, Nexteer). Our clients are eligible for the MIWorks Preferred Applicant Program - Michigan Works matches eligible clients with job opportunities.

The CQI and Grants, Planning, and Housing Coordination committees oversees our progress in increasing both the number of clients who obtain and increase their employment income.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment cash sources;**
- 3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

The CoC has executed MOA's with DHHS for all shelters to serve as MI Bridges Navigation Partners assisting client with application for cash, food, health insurance, WIC, and TANF assistance. Underground Railroad and Saginaw County Community Health Authority have increased their SOAR trained staff that assist eligible homeless clients at all shelters with accessing SSI/SSDI benefits. Case managers from the VA visit shelters weekly and assist clients with accessing benefits that they may be eligible for. The CoC, in accordance

with Michigan state law, provides an HMIS ID card to homeless persons residing in projects so that they can take that along with other documentation to the Secretary of State to obtain a state ID that is needed to gain access to other documents (SSN Card) that are needed for benefit qualification (SSI/SSDI).

The CQI and Grants, Planning, and Housing Coordination committees oversees our progress in increasing both the number of clients who obtain and increase their non-employment cash income.

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:

- 1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and**
 - 2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.**
- (limit 2,000 characters)**

The CoC has a signed Memorandum of Understanding (MOU) with the Great Lakes Bay Michigan Works! (MIWorks). The program to support the job training and employment readiness skills of homeless youth ages 18-24. CoC member agencies will provide eligible youth with information on the Workforce Innovation and Opportunity Act Program and MIWorks will provide Workforce Innovation and Opportunity Act services to eligible youth.

The CoC is also pursuing a MOU with the Saginaw County Community Mental Health Authority (SCCMHA) Supported Employment (SE) Program to provide prioritized access to eligible clients of Permanent Supportive Housing projects. SCCMHA and SE have expressed interest in entering into an arrangement with the CoC. The SE program at SCCMHA has undergone recent leadership changes and the new leadership are committed to understanding the housing arena (which they are new to) prior to entering into an MOU. The SE program would provide job search, job coaching, job preparation (practice interviewing and filling out applications), and transportation to interviews and job sites. This is a best practice program.

The CoC is in the initial planning phases of a job, education, and resource fair for clients of homeless assistance projects within the CoC. The CoC's Grant, Planning, and Housing Coordination committee will be responsible for the planning of this event. The targeted time frame for the event is Fall 2020.

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC's geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

3A-6. System Performance Measures 05/28/2019
Data–HDX Submission Date

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad credit or rental history	<input checked="" type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:

1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;

2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and
3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless. (limit 2,000 characters)

Using the VI-SPDAT, Coordinated Entry Process, and CoC-wide shared HMIS data, families with children are prioritized based on risk factors, barriers and acuity. Families are put on a by name list and prioritized based on severity of needs and have a dedicated Inter Agency Services Team (IST) work w/ the client(s) to identify appropriate housing and service interventions: mainstream services, benefit access through DHHS (including health insurance), employment assistance, help with SSI/SSDI, and ongoing crisis interventions for up to a year post assistance to resolve barriers. When no shelter space is available, families with no support system are housed through our ESP motel grant and with intense case management, most are housed within weeks. The HARA screens clients at shelters weekly for RRH, PSH, and RRH for Youth, and enrolls them on the HCV wait list. Clients are assisted with negotiating manageable lease agreements, furnishings, and other basic need items once housing is identified.

The CoC identified a need for RRH units for homeless youth families with children and funded a RRY project in FY 16 targeting homeless youth/teen parents with children. The program was subsequently expanded in the FY 17 and FY 18 due to demand. Gaps in PSH and RRH programs for families were identified and targeted in FY 16 with the funding of a PSH and RRH for families through reallocation; all beds funded are full. A TH-RRH for victims of DV was funded in FY 18 using DV bonus dollars and has expanded the CoC’s capacity to serve families with children.

Data from HMIS, PIT, AHAR/LSA is used to monitor the length of time homeless and population of families with children. Grants, Planning, and Housing Committee oversees the CoC’s strategy to RRH families with children.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input checked="" type="checkbox"/>
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input checked="" type="checkbox"/>

4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>
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3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad Credit or Rental History	<input checked="" type="checkbox"/>

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

- 1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and**
 - 2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.**
- (limit 3,000 characters)**

In FY 16, the CoC added a RRH for Youth project and expanded it in FY 17 and FY 18 to meet the needs of the youth population. Saginaw County Youth Protection Council (SCYPC) provides HHS TLP and HUD RRH for Youth projects and has partnered with area providers to connect youth to parent educators, resources for sexual orientation and/or gender identity support, employment and educational services/opportunities within the community (Workforce Investment and Opportunities Act for Youth, Michigan Works, Junior Achievement and Explorers programs to enhance employment readiness and assistance in obtaining a GED) and referrals and assistance to enroll in alternative education schools (Mackinaw High School, Earn to Learn, OMNI, Education Training Connection). The SCYPC Also works with the Saginaw Intermediate School District with the Great Start Collaborative and Saginaw Valley State University's writing center.

SCYPC provides drug prevention services to RRH Youth/TLP clients through group classes and one on one screenings using the Substance Abuse Subtle Screening Inventory, an evidence-based assessment. Youth case managers ensure access to safe housing and emergency services; i.e. Westlund Guidance Counselling Center, DV services, Saginaw County Community Mental Health Authority and their suicide awareness and prevention services. RRH Youth/TLP clients participate in Ansell Case Life Skills classes, an evidence-based program that enhances self-sufficiency, promotes healthy relationships, provides education on life skills (budgeting, household maintenance, nutrition, interpersonal skills), educational advancement, job attainment, and the importance of mental and physical health. Through these wrap-around services and registering youth on the HCV list, along with working with low-income housing, youth are capable of attaining and maintaining positive permanent housing.

The RRH Youth program allows youth to transition into PH for up to 2 years while receiving intense case management services. Case managers work one on one with individuals and families to ensure they are able to maintain their housing by completing a housing plan that includes family reunification, how to set and attain goals, problem solving skills, money management, understanding credit, job readiness, connections to community resources, and relationship building through mentoring programs. Case managers facilitate referrals to mental health and crisis intervention services for both RRH Youth/TLP clients. Transportation has been identified as a key barrier. The RRH for Youth/TLP projects are able to provide transportation to services for clients. SCYPC also coordinates with shelters to get unsheltered youth into shelter/TLP to begin their transition into PH.

3B-1d.1. Youth Experiencing Homelessness–Measuring Effectiveness of Housing and Services Strategies.

Applicants must:

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and**
- 3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d.**

(limit 3,000 characters)

Strategic Evidence: Number of homeless youth served in the RRH for Youth project has increased from 28 in FY18 to 56 year to date in FY19. Average length of participation in the program for leavers increased from 255 days in FY 18 to 458 days year to date in FY19. In FY18, 0% of clients increased or obtained income from any source by their latest status/exit and in FY19 year to date, 23% of clients increased or obtained income by their latest status/exit. In FY19 year to date, 67% of stayers increased or obtained income from any source. In both FY18 and FY19, 100% clients that exited went to PH destinations. The RRH for Youth project went from 13 youth beds on the 2018 HIC to 21 youth beds on the 2019 HIC. Overall, the CoC went from 27 to 30 youth beds across all project types. In the 2017, PIT the CoC counted 28 unaccompanied youth and 72 people in parenting youth households, and in the 2019 PIT, the CoC counted 24 unaccompanied youth and 31 people in parenting youth households.

Effectiveness Measurements: Data from HMIS that measures number of homeless youth, length of project participation, length of time homeless for youth, increase in PH exits from youth-serving projects, lower recidivism rates for youth returning to homelessness, and an increase in both the obtainment and amount of income for homeless youth. A decrease in homeless youth on the PIT and increase in homeless youth PH-RRH/PH-PSH beds on the HIC.

The measures used to determine the effectiveness of strategies in 3B-1d are appropriate because they are outcome driven, non-subjective, and client focused. The measures the CoC uses reflect HUD priorities in reducing the number of homeless youth, length of time homeless, and recidivism back to homelessness. They also reflect HUD priorities in increasing beds for youth (particularly PH-RRH/PH-PSH beds for youth), increasing income obtainment/amount, and increasing the number of homeless youth exiting to PH destinations. These measures are HUD defined and reports are programmed in HMIS according to HUD specifications. The outcomes are capable of being tracked over any length of time and goals for youth projects can be adjusted accordingly when compared to projects for homeless persons aged 25+.

3B-1e. Collaboration–Education Services.

Applicants must describe:

- 1. the formal partnerships with:**
 - a. youth education providers;**
 - b. McKinney-Vento LEA or SEA; and**
 - c. school districts; and**

- 2. how the CoC collaborates with:**
 - a. youth education providers;**
 - b. McKinney-Vento Local LEA or SEA; and**
 - c. school districts.**

(limit 2,000 characters)

The CoC has a formal agreement with the Michigan Department of Education and executes an annual Collaborative Community Partner Agreement with the McKinney-Vento Homeless Education Program. The agreement ensures the

school district is involved and engaged in the Needs Assessment and Grant Planning Process with the CoC, assures timely reporting of homeless student data and assists in providing all mandated or relevant services of the McKinney-Vento Education Coordinator (MVEC). In collaboration we provide and share information in identifying homeless families, outreach services and placement of families in school of origin.

The MVEC, LEA and local youth shelter services provider are active members of the CoC, serving on several committees/CoC Board, providing input into planning programs for families w/children, homeless youth, and acts as the liaison between the CoC, LEA and SEA partners. Trainings are provided for the LEA and other school personnel. MVEC works with our shelters, DHHS, Fostering Success program, Head Start Directors and County Educational Planner coordinating their programs with the CoC and our youth homeless providers. Annual training is provided to CoC members. Each LEA and CoC program appoints a homeless education liaison to work with the MVEC to ensure that families w/children are enrolled in school and receive the full complement of McKinney-Vento services.

Our youth service provider is an active participant in meetings held by the SEA and LEA (Early childhood programs, head start, early head start, Birth-3). Formal agreements with these programs have been executed. MV rights are posted at all shelters and it is also mandated that McKinney-Vento information and client rights be included as part of the CoC intake and explained to the family. Clients are required to sign an acknowledgement of having received and understand that information

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

**Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.
(limit 2,000 characters)**

Our youth service provider is an active participant in meetings held by the SEA and LEA (Early childhood programs, head start, early head start, Birth-3). Formal agreements with these programs have been executed. MV rights are posted at all shelters and it is also mandated that McKinney-Vento information and client rights be included as part of the CoC intake and explained to the family. Clients are required to sign an acknowledgement of having received and understand that information.

Shelters are required to contact the McKinney Vento Education Coordinator (MVEC) when families with children present for homeless services. Once eligibility for MV services is established, shelter liaison and MVEC contact the appropriate school district liaison and coordinate educational services including transportation, lunches, books, and other educational services that may be required.

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	Yes	No
Head Start	Yes	No
Early Head Start	Yes	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	Yes	Yes
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3 years	Yes	No
Tribal Home Visting Program	No	No
Other: (limit 50 characters)		
McKinney-Vento	Yes	No

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC. Yes

3B-2a. VA Coordination–Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. Yes

3B-3. Racial Disparity Assessment. Attachment Required.

- Applicants must:**
- 1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or**
 - 2. select 7 if the CoC did not conduct a Racial Disparity Assessment.**

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input checked="" type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input type="checkbox"/>
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input checked="" type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
7. The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC’s strategy to address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	<input checked="" type="checkbox"/>
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	<input type="checkbox"/>
3. The CoC has identified strategies to reduce disparities in their homeless system.	<input type="checkbox"/>
4. The CoC has implemented strategies to reduce disparities in their homeless system.	<input type="checkbox"/>
5. The CoC has identified resources available to reduce disparities in their homeless system.	<input type="checkbox"/>
6: The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

4A-1. Healthcare—Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

4A-1a. Mainstream Benefits.

Applicants must:

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

- health insurance;**
4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and
5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits.
(limit 2,000 characters)

The Quarterly CoC General Membership Meeting is the venue in which agencies receive information and training from mainstream/provider agencies about available resources. DHHS provides benefit and MIBridges training. The DV provider provides training on trauma informed consent, safety protocols, emergency transfers, stalking, and sex trafficking. Legal Services of Eastern Michigan provides training on fair housing, anti-discrimination, and equal access. The US DOJ has provided training on sexual harassment in housing. Law enforcement has provided training on sex trafficking. The Saginaw Hoarding Task-force, in conjunction with Mental Health, has provided training on hoarding disorder and services available. Saginaw County Community Mental Health has provided on Sexual Orientation and Gender Identity advocacy and HQS through their Housing Resource Center. MSHDA provides information on HCV/PBV and the HCV Family Self-Sufficiency program. MiWorks provides information on preferred employment opportunities. The CoC provides training on its Coordinated Entry. All member agencies can submit information to CoC staff that can be forwarded to the rest of the group and posted on the website any time new mainstream resources are available.

Health insurance enrollment (Medicaid/Medicare) occurs through DHHS and MIBridges. VA case management visits shelters weekly and assists homeless veterans with accessing medical and other veteran benefits that they may be eligible for.

The CQI and Grants, Planning, and Housing Coordination Committee oversees our progress in increasing the number of clients who obtain mainstream benefits.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	21
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	21
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

4A-3. Street Outreach.

- Applicants must:**
1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are

- identified and engaged;**
2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3. describe how often the CoC conducts street outreach; and
4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.
(limit 2,000 characters)

The CoC has outreach coverage of 100% of our geographic area. Partnerships with law enforcement (State/County/City), including information cards for officers to distribute to clients with resources and shelter information. Officers notify the CoC when homeless families are identified. The City Code Enforcement team notifies the CoC of homeless families found in abandoned/condemned buildings. Drug and District Courts make referrals for people who are facing evictions and homelessness. Mental Health worker done weekly at food programs, health clinics, libraries, and other locations. Saginaw County Youth Protection Council (SCYPC) has a Quarterly Youth Outreach Program targeting locations and businesses where youth gather. Businesses throughout the county are provided with the CoC resource guide/contact information and contact CoC Outreach teams when homeless are identified. VA and SSVF projects visit food programs and are referred to when the location of an unsheltered homeless veteran is identified in the county. The CoC assists in the planning of the Saginaw Community Connect event (resource fair/food give away targeted towards homeless/at-risk) where shelters/CoC projects serve as vendors. We have formerly homeless adults and youth that assist in the planning and implementation of our unsheltered PIT count. A homeless youth PIT count is conducted during the summer by our Homeless Youth Advisory Council made up entirely of homeless youth from SCYPC.

To overcome barriers and increase communication with clients who are least likely to request assistance, we have implemented toll free 2-1-1 access, interpreters, braille documents, transportation, free phones and internet access through public libraries, shelters, DHHS. Services and access to services are listed on websites of all providers, social media accounts where clients can connect with the provider through email or messaging services.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	41	48	7

4A-5. Rehabilitation/Construction Costs–New No Projects.

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY

2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site:
<https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource>

Document Type	Required?	Document Description	Date Attached
_ FY 2019 CoC Competition Report (HDX Report)	Yes	FY 2019 CoC Compe...	09/25/2019
1C-4.PHA Administration Plan–Moving On Multifamily Assisted Housing Owners’ Preference.	No	Moving On Multifa...	09/26/2019
1C-4. PHA Administrative Plan Homeless Preference.	No	PHA Administrativ...	09/26/2019
1C-7. Centralized or Coordinated Assessment System.	Yes	CE Assessment Tool	09/25/2019
1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.	Yes	Projects Accepted...	09/30/2019
1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.	Yes	Project Rejected/...	09/30/2019
1E-1.Public Posting–30-Day Local Competition Deadline.	Yes	Local Competition...	09/30/2019
1E-1. Public Posting–Local Competition Announcement.	Yes	Local Competition...	09/30/2019
1E-4.Public Posting–CoC-Approved Consolidated Application	Yes	Consolidated Appl...	09/27/2019
3A. Written Agreement with Local Education or Training Organization.	No		
3A. Written Agreement with State or Local Workforce Development Board.	No	State or Local Wo...	09/30/2019
3B-3. Summary of Racial Disparity Assessment.	Yes	Racial Disparity ...	09/25/2019
4A-7a. Project List-Homeless under Other Federal Statutes.	No		
Other	No		
Other	No		

Other	No		
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Attachment Details

Document Description: FY 2019 CoC Competition Report

Attachment Details

Document Description: Moving On Multifamily Preference

Attachment Details

Document Description: PHA Administrative Plan Preference

Attachment Details

Document Description: CE Assessment Tool

Attachment Details

Document Description: Projects Accepted Notification

Attachment Details

Document Description: Project Rejected/Reduced Notification

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Public Announcement

Attachment Details

Document Description: Consolidated Application

Attachment Details

Document Description:

Attachment Details

Document Description: State or Local Workforce Agreement

Attachment Details

Document Description: Racial Disparity Assessment Summary

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. Identification	09/19/2019
1B. Engagement	09/25/2019
1C. Coordination	09/19/2019
1D. Discharge Planning	No Input Required
1E. Local CoC Competition	09/19/2019
1F. DV Bonus	No Input Required
2A. HMIS Implementation	09/19/2019
2B. PIT Count	09/19/2019
3A. System Performance	09/30/2019
3B. Performance and Strategic Planning	09/19/2019
4A. Mainstream Benefits and Additional Policies	09/19/2019
4B. Attachments	09/30/2019

FY2019 CoC Application	Page 51	09/30/2019
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Submission Summary

No Input Required

2019 HDX Competition Report

PIT Count Data for MI-510 - Saginaw City & County CoC

Total Population PIT Count Data

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count	343	388	357	364
Emergency Shelter Total	197	192	183	201
Safe Haven Total	6	6	6	6
Transitional Housing Total	123	175	156	145
Total Sheltered Count	326	373	345	352
Total Unsheltered Count	17	15	12	12

Chronically Homeless PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	22	22	10	25
Sheltered Count of Chronically Homeless Persons	19	20	10	25
Unsheltered Count of Chronically Homeless Persons	3	2	0	0

2019 HDX Competition Report

PIT Count Data for MI-510 - Saginaw City & County CoC

Homeless Households with Children PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	41	58	61	55
Sheltered Count of Homeless Households with Children	39	56	61	55
Unsheltered Count of Homeless Households with Children	2	2	0	0

Homeless Veteran PIT Counts

	2011	2016	2017	2018	2019
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	28	19	15	12	16
Sheltered Count of Homeless Veterans	20	18	15	11	16
Unsheltered Count of Homeless Veterans	8	1	0	1	0

2019 HDX Competition Report
HIC Data for MI-510 - Saginaw City & County CoC

HMIS Bed Coverage Rate

Project Type	Total Beds in 2019 HIC	Total Beds in 2019 HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) Beds	222	45	177	100.00%
Safe Haven (SH) Beds	6	0	6	100.00%
Transitional Housing (TH) Beds	203	127	76	100.00%
Rapid Re-Housing (RRH) Beds	48	0	48	100.00%
Permanent Supportive Housing (PSH) Beds	414	19	395	100.00%
Other Permanent Housing (OPH) Beds	0	0	0	NA
Total Beds	893	191	702	100.00%

2019 HDX Competition Report

HIC Data for MI-510 - Saginaw City & County CoC

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2016 HIC	2017 HIC	2018 HIC	2019 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	161	162	159	160

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH units available to serve families on the HIC	16	6	8	10

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH beds available to serve all populations on the HIC	72	34	41	48

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Summary Report for MI-510 - Saginaw City & County CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.
Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2017	FY 2018	Submitted FY 2017	FY 2018	Difference	Submitted FY 2017	FY 2018	Difference
1.1 Persons in ES and SH	1512	1461	49	57	8	20	22	2
1.2 Persons in ES, SH, and TH	1595	1520	64	71	7	24	24	0

b. This measure is based on data element 3.17.

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

The construction of this measure changed, per HUD's specifications, between FY 2016 and FY 2017. HUD is aware that this may impact the change between these two years.

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2017	FY 2018	Submitted FY 2017	FY 2018	Difference	Submitted FY 2017	FY 2018	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	1519	1483	108	113	5	31	40	9
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	1617	1547	122	131	9	36	45	9

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

After entering data, please review and confirm your entries and totals. Some HMIS reports may not list the project types in exactly the same order as they are displayed below.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)	Returns to Homelessness in Less than 6 Months		Returns to Homelessness from 6 to 12 Months		Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years	
		FY 2018	% of Returns	FY 2018	% of Returns	FY 2018	% of Returns	FY 2018	% of Returns
Exit was from SO	10	3	30%	1	10%	1	10%	5	50%
Exit was from ES	501	78	16%	32	6%	45	9%	155	31%
Exit was from TH	61	10	16%	5	8%	3	5%	18	30%
Exit was from SH	9	2	22%	1	11%	1	11%	4	44%
Exit was from PH	167	2	1%	16	10%	8	5%	26	16%
TOTAL Returns to Homelessness	748	95	13%	55	7%	58	8%	208	28%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2017 PIT Count	January 2018 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	388	357	-31
Emergency Shelter Total	192	183	-9
Safe Haven Total	6	6	0
Transitional Housing Total	175	156	-19
Total Sheltered Count	373	345	-28
Unsheltered Count	15	12	-3

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2017	FY 2018	Difference
Universe: Unduplicated Total sheltered homeless persons	1659	1565	-94
Emergency Shelter Total	1554	1493	-61
Safe Haven Total	24	22	-2
Transitional Housing Total	157	119	-38

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	102	112	10
Number of adults with increased earned income	6	9	3
Percentage of adults who increased earned income	6%	8%	2%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	102	112	10
Number of adults with increased non-employment cash income	10	12	2
Percentage of adults who increased non-employment cash income	10%	11%	1%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	102	112	10
Number of adults with increased total income	16	14	-2
Percentage of adults who increased total income	16%	13%	-3%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	79	66	-13
Number of adults who exited with increased earned income	11	14	3
Percentage of adults who increased earned income	14%	21%	7%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	79	66	-13
Number of adults who exited with increased non-employment cash income	17	13	-4
Percentage of adults who increased non-employment cash income	22%	20%	-2%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	79	66	-13
Number of adults who exited with increased total income	26	27	1
Percentage of adults who increased total income	33%	41%	8%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	1528	1455	-73
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	355	375	20
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	1173	1080	-93

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	1614	1554	-60
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	412	414	2
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	1202	1140	-62

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2018 (Oct 1, 2017 - Sept 30, 2018) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2017	FY 2018	Difference
Universe: Persons who exit Street Outreach	13	0	-13
Of persons above, those who exited to temporary & some institutional destinations	8	0	-8
Of the persons above, those who exited to permanent housing destinations	3	0	-3
% Successful exits	85%		

Metric 7b.1 – Change in exits to permanent housing destinations

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

	Submitted FY 2017	FY 2018	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	1425	1303	-122
Of the persons above, those who exited to permanent housing destinations	821	636	-185
% Successful exits	58%	49%	-9%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2017	FY 2018	Difference
Universe: Persons in all PH projects except PH-RRH	370	245	-125
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	359	240	-119
% Successful exits/retention	97%	98%	1%

2019 HDX Competition Report

FY2018 - SysPM Data Quality

MI-510 - Saginaw City & County CoC

This is a new tab for FY 2016 submissions only. Submission must be performed manually (data cannot be uploaded). Data coverage and quality will allow HUD to better interpret your Sys PM submissions.

Your bed coverage data has been imported from the HIC module. The remainder of the data quality points should be pulled from data quality reports made available by your vendor according to the specifications provided in the HMIS Standard Reporting Terminology Glossary. You may need to run multiple reports in order to get data for each combination of year and project type.

You may enter a note about any field if you wish to provide an explanation about your data quality results. This is not required.

2019 HDX Competition Report FY2018 - SysPM Data Quality

	All ES, SH				All TH				All PSH, OPH				All RRH				All Street Outreach			
	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018
1. Number of non-DV Beds on HIC	196	180	190	188	86	97	84	78	679	487	1086	373	35	24	34	41				
2. Number of HMIS Beds	196	180	190	188	86	97	84	78	304	309	1027	373	35	15	34	41				
3. HMIS Participation Rate from HIC (%)	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	44.77	63.45	94.57	100.00	100.00	62.50	100.00	100.00				
4. Unduplicated Persons Served (HMIS)	1300	1471	1539	1519	190	180	157	122	291	294	323	322	215	196	110	132	77	62	71	0
5. Total Leavers (HMIS)	1126	1325	1390	1310	133	125	110	77	47	36	69	58	201	185	80	84	77	42	13	0
6. Destination of Don't Know, Refused, or Missing (HMIS)	299	380	41	17	26	18	9	10	5	3	0	5	5	11	2	1	0	4	2	0
7. Destination Error Rate (%)	26.55	28.68	2.95	1.30	19.55	14.40	8.18	12.99	10.64	8.33	0.00	8.62	2.49	5.95	2.50	1.19	0.00	9.52	15.38	

2019 HDX Competition Report

Submission and Count Dates for MI-510 - Saginaw City & County CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2019 PIT Count	2/27/2019	Yes

Report Submission Date in HDX

	Submitted On	Met Deadline
2019 PIT Count Submittal Date	4/23/2019	Yes
2019 HIC Count Submittal Date	4/30/2019	Yes
2018 System PM Submittal Date	5/28/2019	Yes

**ATTACHMENT A
FY 2019-20 ANNUAL and 5-YEAR PHA PLAN
MICHIGAN STATE HOUSING DEVELOPMENT AUTHORITY
(MSHDA) (MI-901)**

The Michigan State Housing Development Authority (MSHDA) has made the following progress on the stated goals for the FY 2014-19 PHA Five-Year Plan:

PHA Goal: Expand the supply of assisted housing

Objectives:

Apply for additional rental vouchers when opportunity arises:

Since 2014, MSHDA has applied for and/or received the following additional housing choice vouchers:

- 2017 Mainstream Voucher Program: 99 Mainstream Vouchers awarded via the 2017 NOFA.
- Family Unification Program (FUP): 81 FUP Vouchers awarded via the 2018 NOFA.
- Veterans Affairs Supportive Housing (VASH): 412 VASH vouchers awarded since 2014 for a total VASH allocation of 1,105.
- Rental Assistance Demonstration (RAD): Since the inception of RAD, MSHDA has converted over 1,200 units to Project-Based Voucher assistance.
- Housing Conversion Actions: MSHDA was awarded over 270 Tenant-Protection Vouchers by HUD for families residing in multifamily developments that experienced a contract termination or repayment of an underlying HUD mortgage.

Leverage private or other public funds to create additional housing opportunities:

Public and private funds are being leveraged in the continued development of project-based vouchers with LIHTC and developer/owner funds.

From January 1, 2014 to December 31, 2018, MSHDA awarded and/or contracted an additional 1,336 Project-Based Vouchers in conjunction with the LIHTC program for owners that commit to set-aside units for Permanent Supportive Housing. MSHDA administers a Project-Based Voucher program in over 150 developments across the state totaling over 4,200 units. This unit count includes RAD/PBV units as well.

Accept voucher portfolio transfers from other PHAs at the request of the HUD field office and maintain the housing stability for families holding the assigned vouchers.

MSHDA received no requests for voucher portfolio transfers from HUD during this timeframe.

Change the HCV subsidy standards:

Effective January 1, 2015, MSHDA subsidy standards were changed to reflect as follows:

- 1 bedroom for the head of household/co-head/spouse;
- 2 heartbeats per bedroom for all other family members

PHA Goal: Improve the quality of assisted housing

Objectives:

- Improve voucher management:

Obtain a SEMAP score equaling “high performer”.

MSHDA achieved High Performer SEMAP ratings in fiscal years 2014, 2016, 2017, and 2018.

Perform more quality control HQS inspections to monitor the quality of HQS inspections performed by contractors.

For SEMAP fiscal years 2015-2018, MSHDA staff conducted over 872 quality control HQS inspections on program units. This amount exceeds the requirements imposed under SEMAP by more than 200 quality control HQS inspections. The quality control HQS inspections represent a variety of neighborhoods and unit types. In addition, MSHDA and contracted Housing Agents routinely conduct special inspections as requested by HCV participants and landlords.

Research, develop, and implement a paperless file management system.

This continues to be an ongoing project for all divisions within MSHDA. MSHDA has implemented Content Manager to manager all landlord files. MSHDA is currently in the process of converting all software security documents into Content Manager. Additionally, MSHDA is further investigating the use of Content Manager for Accounts Receivable, Repayment Agreements, and Reasonable Accommodation. There are continued discussions on how the waiting list can utilize Content Manager with its current process. The waiting list is paperless with applications and with the Applicant Portal. MSHDA will continue to evaluate all ways that we can move towards paperless integration.

- Increase customer satisfaction:

Research, develop, and implement an on-line application system for the Project-Based Voucher Program.

An on-line application was implemented for the HCV program. Due to the complexity of MSHDA's PBV program and number of PBV developments in the portfolio, there is ongoing research and development for implementation of an on-line application for the PBV program.

Improve the informal hearing process within the Authority by shortening time between request for informal hearing and actual hearing.

In 2016, MSHDA created an Audit, Compliance and Fraud Investigation (ACFI) unit. This unit is responsible for responding to all allegations of fraud, waste and abuse received through the fraud hotline, internal staff, external partners and various other sources. The staff within this unit are also responsible for reviewing all requests for hearing and representing MSHDA at the related administrative hearings.

In early 2018, the ACFI unit participated in a Lean Process Improvement workshop which provides a structured format for documenting key business processes; identifying

bottleneck, inefficiencies and other key issues; identifying potential solutions; and mapping a revised business process with those solutions implemented. The result of this workshop was a redesign of key business processes in the unit, clearer documentation of policies and procedures and enhanced communication both within the unit and with external parties. Weekly case meetings have been instituted where all hearing requests received from contracted Housing Agents since the last meeting are assigned to an agent. All of this has resulted in the faster completion of the initial case assessment, quicker resolution of requests for hearing and greater capacity for the unit to investigate allegations of fraud, waste and abuse. As of November 30, 2018, only 5 requests for hearings received but not yet sent for scheduling were received by the ACFI unit 60 days or more prior and these were all due to additional documentation being requested as part of consideration of circumstances for the potential to take alternative administrative action (such as entering into a repayment agreement) and potentially allowing the participant to retain their voucher.

Concentrate on efforts to improve specific management functions

Conduct intensive file audits to maintain quality control

MSHDA has undertaken significant efforts to increase the number of quality control file audits performed on participant files. The participant files are recalled from contracted Housing Agent offices and audited for established performance criteria. MSHDA also conducts special file audits when a new MSHDA policy or HUD update is released to ensure compliance with applicable changes. From January 1, 2014 through December 31, 2018, the quality control file audits for participant files are as follows:

2014:	2018
2015:	2326
2016:	2523
2017:	2796
2018:	2518

Increasing the number of participant file quality control audits has enabled MSHDA to identify areas of improvement, such as MSHDA staff and contracted Housing Agent training on specific topics and updating and/or clarifying existing Standard Operating Procedure.

Perform quarterly and monthly performance reviews on contracted Housing Agents.

MSHDA performs monthly performance reviews on all contracted Housing Agents. MSHDA generates reports from the HCV Program Management software and from HUD's Public and Indian Housing (PIH) Information Center (PIC) to measure the contractor's performance in lease-up rate, annual re-examination rate, late new admissions rate, multifamily tenant characteristics system (MTCs) errors, pre-contract housing quality standards (HQS) and annual/biennial HQS. Based on these reports and MSHDA's established guidelines for performance rating, the contractor earns a score of high performer, standard performer or troubled performer.

MSHDA performs quarterly performance reviews on all contracted Housing Agents. Quarterly performance ratings are based on file audits conducted during the specified timeframe. Individual quarterly file audits measure the contractor's performance in waiting list eligibility, reasonable rent test, adjusted income calculations, HQS enforcement and general clerical errors in file documents.

Based on these audits and MSHDA's established guidelines for performance rating, the contractor earns a score of high performer, standard performer or troubled performer.

PHA Goal: Increase assisted housing choices

Objectives:

Conduct outreach efforts to potential voucher landlords

MSHDA advertises and encourages the use of the Michigan Housing Locator Web site database. Contracted Housing Agents are required to conduct outreach in all counties they administer the HCV program in to not only recruit new landlords in areas outside of areas of poverty and minority concentration as required under SEMAP, but to recruit landlords to increase the housing stock available to HCV program applicants and participants.

Continue a HCV homeownership program (*Key to Own*)

Through the end of 2018, MSHDA has successfully closed on 497 homes with voucher participants. MSHDA'S Key to Own program enables voucher participants to move from renting to owning their own home. The Key to Own homeownership program, created in 2005, has been successful in leading voucher participants to homeownership through a nationally recognized model, and is changing lives throughout all of Michigan. In all, Key to Own has allowed MSHDA to save more than \$1.5 million per year in housing assistance payments (HAP) for the HCV program, which allows new vouchers to house families in need. Most Key to Own homeowners eventually become economically self-sufficient and transition off the voucher.

Continue to implement use of housing choice vouchers in a project-based voucher program.

MSHDA is committed to allocating up to 20 percent (20%) of its HCV budget authority for use in the Project-Based Voucher Program. To date, MSHDA's PBV program, to include RAD/PBV, totals of over 4,200 units. Since FY 2014, MSHDA has allocated over 2,900 HCVs to its PBV program.

PHA Goal: Partner with the designated Michigan Homeless Assessment and Resource Agencies (HARA) to serve as a one-stop shop for housing.

Objectives:

Continue to partner with Continuum of Care bodies on the Campaign to End Homelessness.

MSHDA continues to partner with Continuum of Care (COC) bodies to dedicate services and resources to end homelessness in Michigan through our commitment to the values and practices of Housing First. The 2016 Ending Homelessness Annual Report provides data and information collected by the Michigan Homeless Management Information System between 2014 and 2016. During this time, the total homeless population in

Michigan decreased by 9 percent and the veteran homelessness decreased by 16 percent. In 2016 alone, over 22,000 people secured permanent housing after transitioning from living on the streets or in shelters. These outcomes are attributed to improved coordination of care between the Campaign partners and prioritizing resource for those most in need. The Campaign's Action Plan is aligned with the federal plan to end homelessness which includes goals for reducing homelessness and action steps to achieve them by 2019. The 2017-2019 Action Plan Goals include housing all veterans experiencing homelessness; reducing chronic homelessness by 20% annually; reducing family homelessness by 10% annually; reducing individual homelessness by 10% annually and reducing youth homelessness by 10% annually. A variety of programs and resources are utilized to achieve these goals such as the Emergency Solutions Grant, Emergency Shelter Program, Continuum of Care Program, Low Income Housing Tax Credits, HUD Veterans Affairs Supportive Housing, McKinney-Vento Homeless Assistance Grant, SSI/SSDI Outreach, Access and Recovery, and the State Emergency Relief Program.

Conduct outreach efforts to potential agencies to partner with on other MSHDA housing projects and pilot projects

In addition to expanding the Moving-Up program identified below, MSHDA has partnered with the following agencies to make available HCVs for the following initiatives/pilot programs:

- **State Innovation Model (SIM):** In 2018, MSHDA partnered with the Michigan Department of Health and Human Services (MDHHS) to design a pilot program that provides housing and supportive services to citizens that have very high utilization levels of emergency departments and emergency services that are also experiencing homelessness. MSHDA has allocated up to 200 HCVs to be used in conjunction with this pilot program.
- **Michigan Department of Corrections (MDOC) Initiative:** In 2017, MSHDA partnered with the Michigan Department of Corrections (MDOC) to design an initiative that enables individuals exiting from correctional facilities and re-entering into the community, an opportunity for greater independence through housing and service coordination programs. Eligible applicants must be willing to engage in a jointly developed plan supporting housing and stability throughout their participation in this initiative. MSHDA has allocated up to 200 HCVs for this initiative.
- **HCVs leveraged with the Section 811 Project Rental Assistance program:** In 2014, MSHDA was awarded funding via HUD's FY 2013 NOFA for the Section 811 PRA program. The Section 811 PRA program assists people with disabilities to acquire housing and needed supports to live independently in selected housing projects. As part of the NOFA application, MSHDA agreed to leverage 100 HCVs to serve the same targeted population.
- **Mainstream Voucher Program:** In 2018, MSHDA applied to HUD for funding under the Mainstream Voucher Program and was subsequently awarded 99 vouchers. MSHDA partnered with the Michigan Department of Health and Human Services (MDHHS) for the submission of the application as well as the design of the Mainstream Voucher Program. The voucher assistance will provide the housing stability that many individuals desperately need and partnering agencies (MI Choice Waiver Agents, local Community Mental Health Agencies and Centers for Independent Living) will provide support services based on the individual's needs and affiliated program (MI Choice Waiver Program, Behavioral Health Services and Supports Program, Habilitation Supports Waiver and Independent Living Services Program).
- **Family Unification Program:** In 2018, MSHDA applied to HUD for funding under the Family Unification Program (FUP) and was subsequently awarded 81 vouchers. MSHDA partnered with the Michigan Department of Health and Human

Services (MDHHS) and local Continuum of Care Bodies for the submission of the application as well as the design of the FUP program. The FUP program will provide immediate relief to the housing barriers for FUP-eligible youth and families. MSHDA will leverage the Family Self-Sufficiency (FSS) Program for both families and youth and will grant a preference on the FSS waiting list for the targeted populations.

PHA Goal: MSHDA will strive to continue to reduce non-compliance by participants in the Housing Choice Voucher Program.

Objectives:

- Continue to investigate cases where a suspicion of non-compliance exists by the participant, family members, landlord, or property owner.**

MSHDA continues to investigate cases of suspected fraud, waste, and abuse. At initial briefing on the HCV program, applicants and participants (including port-ins) are educated about non-compliance/fraud by providing HUD's brochure "Is Fraud Worth It?" (HUD 1141) and by notifying them that appropriate action will be taken when instances of non-compliance and/or fraud are discovered. MSHDA implemented a Fraud Hotline, email address and an anonymous online reporting form that individuals can use to report allegations of fraud, waste and abuse. Each tip received through these sources are investigated by the ACFI unit.

- MSHDA shall prosecute non-compliance cases when necessary and continue to demand repayment when appropriate.**

Fraud recovery efforts for each calendar year total more than \$800,000 from both landlord and tenant fraud in MSHDA's Housing Choice Voucher program. When appropriate, requests for assistance in addressing non-compliance and/or fraud cases have been made to HUD's Office of Inspector General and the State of Michigan's Attorney General. MSHDA works with other agencies including DHHS OIG, Michigan State Police and Michigan Department of State on prosecution of multi-agency fraud cases as well. The ACFI unit has built relationships with other agencies including DHHS OIG, Michigan State Police, Michigan Department of State, Michigan Department of Treasury and local police agencies to share information to aid in the uncovering, investigating and adjudicating cases of non-compliance and fraud.

PHA Goal: Established and implement a pilot program in Detroit, Michigan to be called the Moving Up Program. MSHDA designated the use of a limited number of its own HCV vouchers for this program.

In 2014, MSHDA established the pilot program in Detroit, Michigan (Wayne County). MSHDA initially allocated up to 100 HCVs for the pilot and since then has expanded the pilot to several other counties, thus increasing the total allocation to 710 HCVs. MSHDA may continue to expand to additional CoCs and allocate more HCV as the program budget allows.

PSH providers use a common assessment tool to identify those individuals and families that have reached a level of stability that makes them a good transition to the HCV Program. These individuals and families will then be placed on a separate waiting list for this Moving-Up pilot. MSHDA has agreed to accept referrals from a CoC PSH program or other similar state or federally funded programs as the need arises.

HUD Strategic Goal: Promote self-sufficiency and asset development of families and individuals

- PHA Goal: Promote self-sufficiency and asset development of assisted households

Objectives:

- Increase the number and percentage of employed persons in assisted families:**

The contracted FSS Resource Coordinators who assist in the administration of the Family Self-Sufficiency Program continue to work with participants to obtain and maintain employment. Enrollment in the FSS program has improved the financial stability of participants by assisting them with the purchase of a home, budgeting their finances and increasing their credit scores.

- Provide or attract supportive services to improve assistance recipients' employability**

The contracted FSS Resource Coordinators are required to evaluate the FSS participant's job marketability; provide referrals to the local Michigan Works! Agency or other agencies in the community to obtain employment and if already employed, encourage methods of improving or advancing within their current career. FSS Resource Coordinators may offer FSS participants Individual Development Accounts, Financial Capability Counseling Services, Job Placement services, home buyer programs, and other housing case management to improve employment opportunities.

- Provide or attract supportive services to increase independence for the elderly or families with disabilities.**

The contracted FSS Resource Coordinators are required to evaluate FSS participants that are elderly or disabled in the same manner above to ensure supportive services are made available to increase independence. The FSS Resource Coordinator may give special consideration to or alter the suitable employment requirements of the FSS program for disabled FSS participants.

- Other: (list below)

Work to ensure that FSS families use existing local resources provided by non-profits and governmental entities promote self-sufficiency and encourage employment.

The contracted FSS Resource Coordinators continue to utilize their local resources to provide counseling services to achieve self-sufficiency and encourage participation in the statewide Michigan Works! Program to access available resources and obtain employment.

HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans

- PHA Goal: Ensure equal opportunity and affirmatively further fair housing

Objectives:

- Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and disability.**

Equal housing opportunity for all persons, regardless of race, color, national origin, religion, age, sex, familial status, marital status, or disability, is a fundamental policy of MSHDA. MSHDA is committed to diligence in assuring equal housing opportunity and non-discrimination to all aspects of its housing financing activities. As a state created housing finance agency, MSHDA has an ethical as well as legal imperative to work aggressively to ensure that MSHDA financed housing programs comply fully with all state and federal fair housing laws required by Section 808(e) (5) of the Fair Housing Act.

Reasonable steps are always taken to affirmatively further fair housing in MSHDA's Housing Choice Voucher (HCV) Program.

- 1) The MSHDA Housing Choice Voucher Program ensures that all buildings and communications that facilitate taking applications and service delivery are accessible to persons with disabilities. If requested, services can be provided at other locations.
- 2) MSHDA prominently displays the Equal Housing Opportunity poster in its two central offices and requires that all contracted partners display the same documentation in their local offices. It is the policy of MSHDA to fully comply with all federal, state and local nondiscrimination laws and in accordance with the rules and regulations governing Fair Housing and Equal Opportunity in housing and employment.
- 3) Vacant MSHDA positions are advertised statewide via the Michigan Civil Service Commission State of Michigan Job Postings website at <https://www.governmentjobs.com/careers/michigan>. In addition, contracted Housing Agents and Local FSS Coordinators are selected through a competitive Request for Proposal Process.
- 4) MSHDA refers individuals and families covered under the Fair Housing Act to the many programs offered through MSHDA. The means of communication to raise awareness of these programs include newspapers, television, website, radio, service provider contacts in all 83 counties of Michigan, billboard advertising, and the annual Building Michigan Communities Conference held in the State's capital of Lansing. At the Initial Briefing and when participants wish to move, HCV applicants and participants are provided information on fair housing, how to find a safe and affordable unit, leasing units outside of areas of poverty or minority concentration, and leasing provisions that are prohibited under law.
- 5) MSHDA also provides the Housing Discrimination Complaint form (HUD-903.1) and the Sexual Harassment Notice released by the United States Department of Justice at program briefings. Both documents provide information on fair housing and the steps the tenant should take to submit a detailed report to HUD or the Department of Justice, Civil Rights Division. Telephone numbers are provided along with toll-free numbers that the tenant can call to submit a fair housing complaint.
- 6) When HCV or PBV waiting lists are to be opened or closed, a detailed plan of outreach is outlined in MSHDA's Administrative Plan that staff and contracted Housing Agents must follow.
- 7) Detailed policy and procedure on Reasonable Accommodation are outlined in MSHDA's Administrative Plan that staff and contracted Housing Agents must follow.
- 8) Appropriate MSHDA staff review fair housing requirements of 24 CFR Section 903.7(o) by examining current and proposed programs to ensure compliance and identify impediments to fair housing choice within these programs.

- 9) One of the Michigan State Housing Development Authority's functions in promoting fair housing choice is education.
- 10) The FSS and Key to Own Homeownership Programs are marketed to all MSHDA HCV recipients regardless of race, color, national origin, religion, age, sex, familial status, marital status, or disability. The brochure advertising these two programs is provided to MSHDA HCV participants at every new admission and annual re-examination.
- 11) In compliance with 24 CFR 8.6, the MSHDA FSS and Key to Own Homeownership Programs ensure that all buildings and communications that facilitate applications and service delivery are accessible to persons with disabilities. If requested, services can be provided at other locations. Applications to FSS and Key to Own Homeownership Programs are mailed directly to the homes of the MSHDA HCV recipient and/or their listed representative if requested.

ATTACHMENT B
FY 2019-20 ANNUAL PHA PLAN FOR HCV ONLY PHAs
MICHIGAN STATE HOUSING DEVELOPMENT AUTHORITY
(MSHDA) (MI-901)

B. Annual Plan

B.1 Revision of PHA Plan Elements:

Statement of Housing Needs and Strategy for Addressing Housing Needs

MSHDA is dedicated to serving the needs of the homeless and very-low and extremely low income Michigan residents. This is demonstrated in its administration of the Housing Choice Voucher Program via the following:

- designating a homeless preference for county HCV waiting lists.
- designating a disabled preference for county HCV waiting lists.
- commitment to the Michigan Campaign to End Homelessness.
- working with partner agencies serving the elderly, families with disabilities, households of various races and ethnic groups.
- working with Continuum of Care groups across the State of Michigan.
- policy of exceeding federal income targeting requirements by establishing that 80% of new admissions must be extremely low-income families and up to 20% of new admissions must be very low-income families.
- administration of the HCV VASH Program at four VA medical facility sites across the State of Michigan (presently Battle Creek, Detroit, Saginaw, and Iron Mountain).
- administration of Mainstream 1 (now called Non-Elderly Disabled or NED) and Mainstream 5 (MS5) vouchers.
- administration of MSHDA's pilot program, Affordable Assisted Housing Program (AAHP), in Macomb and Oakland Counties; which combines an HCV with the Michigan Medicaid Waiver to provide housing as an alternative to nursing home care.
- expansion of the 2014-2015 Moving-Up Pilot that partners with the Michigan Department of Community Health (MDCH) and provides a resource for previously homeless populations utilizing Permanent Supportive Housing; MSHDA commits 710 of its HCV vouchers to this pilot program.
- leveraging 100 HCVs with the Section 811 Project Rental Assistance Program.
- creation of a State Innovation Model (SIM) Pilot Program that partners with the Michigan Department of Health and Human Services (MDHHS) to provide housing and supportive services to citizens that have very high utilization levels of emergency departments and emergency services that are also experiencing homelessness. MSHDA has committed up to 200 vouchers for this pilot program.
- administration of more than 3,000 Project-Based Vouchers across the state.
- offering a PBV waiting list preference in designated PBV properties for individuals and/or families meeting the definition of Chronic Homeless, United States Veteran and Homeless Frequent Emergency Department Users with Care Need.
- implementing a recertification of homelessness at the time of PBV waiting list draw, to ensure the applicant still meets the definition of homelessness.
- administering more than 1,200 vouchers at 22 RAD Projects across the state which converts tenant-based RAP and Rent Supplement Assistance to tenants in HUD 236 properties to Project-Based Vouchers.
- continuation of outreach efforts to find affordable and good quality units for its voucher holders.
- identification of when to open and close county waiting lists as needed across the state to maintain up-to-date lists.
- implementing biennial HQS inspections for HCV housing units.
- administration of an initiative with the Michigan Department of Corrections (MDOC) to enhance housing opportunities for persons exiting correctional facilities. MSHDA has allocated up to 200 HCVs for returning citizens that need long-term rental assistance.
- administration of the Mainstream Voucher Program in collaboration with the MDHHS. The program will provide voucher assistance to non-elderly and disabled households and partnering agencies will

provide support services based on the individual's needs and MDHHS affiliated program. MSHDA was awarded 99 vouchers from HUD for this program.

- administration of the Family Unification Program (FUP) in collaboration with the MDHHS. The program will provide voucher assistance to FUP-eligible families and FUP-eligible youth experiencing housing barriers. MSHDA was awarded 81 vouchers from HUD for this program.

Deconcentration and Other policies that Govern Eligibility, Selection and Admissions

MSHDA promotes deconcentration of poverty and promotes income mixing in all areas by educating applicants at the time of their briefing on these issues.

Waiting lists exist for all 83 Michigan counties and are opened or closed as necessary. Applications are taken electronically. As of January 2, 2019, there are 37,215 applicants on the waiting list; 32,907 are extremely low income; 3,104 are very low income; and 1,204 are low income. Families with children make up 39% of waiting list applicants; 8% are elderly and 16% are disabled.

MSHDA has a homeless preference and applications are taken from homeless families and added to the homeless preference waiting list when certified.

A disability preference is given for those applicants where the head of household, co-head or spouse are disabled. Verification of disability is obtained upon selection from the waiting list.

A county residency preference is given for those applicants who either live or work in the county and can prove residency through a verified current address or verification from an employer.

A Michigan residency preference is given for those applicants who either live or work in the state of Michigan and can prove residency through a verified current address or verification from an employer.

PBV applicants must apply through the Lead Agency/HARA or property management staff. Referrals are sent directly to the MSHDA contracted Housing Agent for placement on the PBV Waiting List.

Financial Resources

Financial Resources: Planned Sources and Uses		
Sources	Planned \$	Planned Uses
1. Federal Grants (FY 2019 grants)		
a) Public Housing Operating Fund	Not applicable	
b) Public Housing Capital Fund	Not applicable	
c) Annual Contributions for Section 8 Tenant-Based Assistance	\$190,598,141	Section 8 Eligible expenses
d) Community Development Block Grant (CDBG)	Not applicable	
e) HOME	Not applicable	
Other Federal Grants (list below)		
FSS Program	\$ 971,313	FSS Program
Sec 811 Program	\$ 5,516,950	Sec 811 PRA Program
2. Prior Year Federal Grants (unobligated funds only) (list below)	None	
3. Public Housing Dwelling Rental Income	Not applicable	
4. Other income (list below)	None	
5. Non-federal sources (list below)	None	
Total resources	\$197,086,404	

Rent Determination:

MSHDA will continue to have a \$50 Minimum Total Tenant Payment (TTP). If the MSHDA HCV budget is significantly increased, the minimum TTP amount may be adjusted downward.

Payment standards will be maintained at 110% of Fair Market Rent (FMR). MSHDA will conduct an annual review to determine payment standard levels and if necessary, may request an exception payment standard of between 111-120% of FMR for one or more counties if appropriate.

Homeownership:

MSHDA will continue administering its Section 8 Homeownership Program entitled the *Key to Own* Homeownership Program which has been operating since March 2004. The MSHDA *Key to Own* Homeownership Program has no set limits on the maximum number of participants. Currently, MSHDA has over 1,000 participants in the *Key to Own* Homeownership Program who are working on program requirements; i.e. credit scores, finding employment, debt reduction, etc. Since the program's inception, 497 MSHDA HCV participants have become homeowners.

Substantial Deviation:

MSHDA defines a substantial deviation from the 5-Year Plan to be a change in its policy, activity or program that redirects MSHDA's mission, goals, or objectives; and/or the addition of new policies, activities or programs not included in the current PHA Plan.

Significant Amendment:

The addition of new policies, activities or programs not included in the current PHA Plan may qualify as a Significant Amendment.

Safety and Crime Prevention:

The MSHDA Office of Rental Assistance and Homeless Solutions (RAHS) is committed to the implementation of the VAWA of 2013. MSHDA will continue to undertake actions to meet this requirement in the administration of the Housing Choice Voucher (HCV) Program.

MSHDA's contracted Housing Agents participate in local Continuum of Care meetings and use those contacts and others known to them through the Family Self-Sufficiency Program to assist survivors of domestic violence (including dating violence, sexual assault, or stalking) and their children when cases are made known to them.

Many of the agencies participating in the Continuum of Care groups provide temporary housing/shelter to survivors of domestic violence and their children. MSHDA staff and Housing Agents work with the partnering Continuum of Care service agencies and partnering Housing Assessment and Resource Agencies (HARAs) to find resources for domestic violence survivors, and children and adult victims of dating violence, sexual assault, or stalking to make sure the family is able to maintain their housing assistance.

MSHDA provides the Notice of Occupancy Rights under VAWA (HUD 5380) and the Certification of Domestic Violence, Dating Violence, Sexual Assault, or Stalking (HUD 5382) when a family is denied admission to the program, when a family is admitted to the program and when the family is terminated from the program. In addition, MSHDA has created an Emergency Move Plan for HCV and PBV participants and provides the Emergency Transfer Request for Certain Victims of Domestic Violence, Dating Violence, Sexual Assault and Stalking (HUD 5383) upon request.

SEPTEMBER 13, 2019

22 PROJECTS, TOTALING \$2,033,929 WERE SUBMITTED FOR THE FY 2019 HUD COMPETITION. ALL PROJECTS WERE ACCEPTED AND NONE WERE REJECTED/REDUCED BY THE CoC. ALL BUT \$5,340 OF THE CoC'S ANNUAL RENEWAL DEMAND WAS APPLIED FOR.

SCORING AND RANKING OF THE PROJECTS TOOK PLACE ON SEPTEMBER 9TH, 2019 AND APPLICANTS WERE NOTIFIED OF THE SCORE AND RANKING OF EACH OF THEIR PROJECTS SUBMITTED ON SEPTEMBER 11TH, 2019. PROJECTS TOTALING \$1,914,391 WERE PLACED IN TIER 1 AND 2 PROJECTS TOTALING \$119,538 WERE PLACED IN TIER 2.

APPLICANTS HAD UNTIL 5:00 PM ON SEPTEMBER 13TH 2019 TO SUBMIT A GRIEVANCE IF THEY FELT THEIR APPLICATION WAS SCORED INCORRECTLY AND/OR UNFAIRLY. NO GRIEVANCES WERE RECEIVED.

BREAKDOWN OF APPLICATIONS SUBMITTED:

12 PERMANENT SUPPORTIVE HOUSING PROJECTS

4 TRANSITIONAL HOUSING PROJECTS

2 RAPID RE-HOUSING PROJECTS

1 TRANSITIONAL-RAPID RE-HOUSING PROJECT

1 SAFE HAVEN PROJECT

1 SUPPORTIVE SERVICES ONLY PROJECT

1 HOMELESS MANAGEMENT INFORMATION SYSTEM PROJECT

PROJECT RANKING:

FY19 SCCHAP RANKING

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To: Audra Davis; Tracy
Cc: Dan Streeter (dan@r3monline.org)
Subject: FY19 HUD Competition Scoring
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Importance: High

See attached documents to see how your project(s) scored and ranked for the FY19 HUD Competition.

We are looking to have an email vote from the board next week to approve the ranking.

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HUD FY 2019 Competition

JULY 17, 2019

THE FY 19 HUD COC COMPETITION HAS STARTED! HUD RELEASED THE NOFA ON JULY 3RD. THE COC APPLICATION, COC PRIORITY LISTING AND PROJECT APPLICATIONS ARE NOW AVAILABLE ON ESNAPS.

THE SCCHAP GRANTS COMMITTEE HAS MET AND APPROVED THE LOCAL APPLICATION DOCUMENTS FOR THE HUD FY 19 COC COMPETITION. THOSE CAN BE ACCESSED BY CLICKING THE DESIRED FILE NAME ON THE LINKS BELOW.

ANY NEW APPLICANTS WISHING TO APPLY FOR FUNDING, PLEASE REFER TO THE HUD NOFA FOR APPLICANT ELIGIBILITY AND PROJECT TYPES ALLOWED FOR THIS COMPETITION. PLEASE CONTACT JEREMY REINERT AT JREINERT@UNITEDWAYSAGINAW.COM IF YOU HAVE ANY QUESTIONS.

SCCHAP FY 19 COC Competition Timelines

PROCESS/STEP	DUE DATE
INTENT TO APPLY	MONDAY JULY 29TH BY 5PM
PROJECT APPLICATION FROM ESNAPS	FRIDAY AUGUST 23RD BY 5PM
PROJECT APPLICATION FINAL UPLOADS IN ESNAPS	FRIDAY AUGUST 30TH
SAGINAW CITY COUNCIL APPROVAL	MONDAY SEPTEMBER 9TH
SCORING/RANKING OF GRANTS	SEPTEMBER 2ND - 9TH
NOTIFY APPLICANTS OF RESULTS	WEDNESDAY SEPTEMBER 11TH
APPLICANT APPEAL	FRIDAY SEPTEMBER 13TH
EXHIBIT 1 & PRIORITY LISTING IN ESNAPS	MONDAY SEPTEMBER 30TH!!

FY 19 HUD COC Competition application materials:

INTENT TO APPLY

COC APPLICATION INSTRUCTIONS AND SCORING MATRIX

HUD FY 19 COC PROGRAM COMPETITION NOFA

COC MI 510 (SAGINAW COUNTY) GIW



HUD 2019 COMPETITION TIMELINES

<u>Process Step</u>	<u>Due Date</u>
Intent to Apply	Monday, July 29 th by 5:00 p.m.
Project Application from eSNAPS	Friday, August 23 rd by 5:00 p.m.
Project Application FINAL Upload into eSNAPS	Friday, August 30 th
Saginaw City Council Approval	Monday, September 9 th OR September 23 rd
Scoring/Ranking of Grants	September 2 nd through September 9 th
Notify Applicant of Results	Wednesday, September 11 th
Applicant Appeal	Friday, September 13 th
Exhibit 1 and Priority Listings Due in eSNAPS	Monday, September 30 th

HUD FY 2019 Competition

JULY 17, 2019

THE FY 19 HUD COC COMPETITION HAS STARTED! HUD RELEASED THE NOFA ON JULY 3RD. THE COC APPLICATION, COC PRIORITY LISTING AND PROJECT APPLICATIONS ARE NOW AVAILABLE ON ESNAPS.

THE SCCHAP GRANTS COMMITTEE HAS MET AND APPROVED THE LOCAL APPLICATION DOCUMENTS FOR THE HUD FY 19 COC COMPETITION. THOSE CAN BE ACCESSED BY CLICKING THE DESIRED FILE NAME ON THE LINKS BELOW.

ANY NEW APPLICANTS WISHING TO APPLY FOR FUNDING, PLEASE REFER TO THE HUD NOFA FOR APPLICANT ELIGIBILITY AND PROJECT TYPES ALLOWED FOR THIS COMPETITION. PLEASE CONTACT JEREMY REINERT AT JREINERT@UNITEDWAYSAGINAW.COM IF YOU HAVE ANY QUESTIONS.

SCCHAP FY 19 COC Competition Timelines

PROCESS/STEP	DUE DATE
INTENT TO APPLY	MONDAY JULY 29TH BY 5PM
PROJECT APPLICATION FROM ESNAPS	FRIDAY AUGUST 23RD BY 5PM
PROJECT APPLICATION FINAL UPLOADS IN ESNAPS	FRIDAY AUGUST 30TH
SAGINAW CITY COUNCIL APPROVAL	MONDAY SEPTEMBER 9TH
SCORING/RANKING OF GRANTS	SEPTEMBER 2ND - 9TH
NOTIFY APPLICANTS OF RESULTS	WEDNESDAY SEPTEMBER 11TH
APPLICANT APPEAL	FRIDAY SEPTEMBER 13TH
EXHIBIT 1 & PRIORITY LISTING IN ESNAPS	MONDAY SEPTEMBER 30TH!!

FY 19 HUD COC Competition application materials:

INTENT TO APPLY

COC APPLICATION INSTRUCTIONS AND SCORING MATRIX

HUD FY 19 COC PROGRAM COMPETITION NOFA

COC MI 510 (SAGINAW COUNTY) GIW



Jeremy Reinert

From: Jeremy Reinert
Sent: Wednesday, July 17, 2019 1:50 PM
To: 'Aimee Owens'; 'Alysa Wamsler'; 'Amanda Johnson'; 'Amy Bartels Roe'; 'Amy Epperson, SISD'; 'Amy Meister (amy.meister@redcross.org)'; 'Andrea Sneller'; 'Angela Emerson'; 'Ann Fowler'; 'Ann Swain'; 'Annete Jeske'; 'Barb Kozara'; 'Betty Baber'; 'Brion Younk'; 'Cam Brady (cameronbrady76@gmail.com)'; 'Carly Huffman'; 'Carmen Mora (carmenmora@sshfh.org)'; 'Carol Lockhart'; 'Christi Birchmeier'; 'Christopher Wathen'; 'Claudia Wallace'; 'Dan Streeter'; 'Dawn Goodrow'; 'Deb Snyder'; 'Destiny Johnson-Bradford'; 'Diane Wheatley'; 'Elan Nichols (enichols@lsem-mi.org)'; 'Emily O'Brien'; 'Eric Norman'; 'Ferguson, Staci'; 'Harvey, Melton R.'; 'Hattie Norwood TTI'; 'Heidi Knizacky-APPRICOTS'; 'J York'; 'James Wing'; 'Jane Roberts (jroberts@undergroundrailroadinc.org)'; 'Jane Sills'; 'Jasmine Calhoun'; 'Jeremy Reinert'; 'Jessica Sargent'; 'Joanie Covert'; 'Judy Cramer'; 'Judy Sausedo (jsausedo@sccmha.org)'; 'Julia Darnton'; 'Kana Franklin'; 'Karyn Pilon'; 'Kelly Bidelman'; 'Kimberly Ancel'; 'Kristie Swanson'; 'Larry Sims'; 'Laitinen, Rick (DHS)'; 'Leona Sullivan'; 'Lesley Foxx Sims'; 'Leticia Trevino'; 'Lillie Williams-Grays'; 'Linda Tilot'; 'Lisa Kleekamp'; 'Mary Ellen Johnson (mejohanson@scypcmi.com)'; 'Mary McMath'; 'Melissa Taylor'; 'Naomi Nickleberry (nnickleberry@scypcmi.com)'; 'Nathaniel Crawford'; 'Oles, Stephanie (MSHDA)'; 'Patty Reynolds'; 'Rachel Putnam-Farley'; 'rcosheltersaginaw@gmail.com'; 'Rebekah Hornak'; 'Rocky Archangeli'; 'Rosa Davis'; 'Saul Mack'; 'Sheldon Matthews'; 'sjackson@scypcmi.com'; 'Susan McInerney'; 'Suzy Koeplinger'; 'Terry.troxell@va.gov'; 'Tina Counterman'; 'Tredale Kennedy'; 'Vanderlist, Travis J.'; 'Vivienne Jaynes (jaynesv@sisd.cc)'; 'Yvette Haynes'; 'Amy Roe'; 'Dan Streeter'; 'Dawn Goodrow'; 'Latrice Goodwin'; 'Lesley Foxx Sims'; 'Mary Ellen Johnson'; 'Rachel Putnam-Farley'; 'Rachelle Hilliker'; 'Rocky Archangeli'; 'Tracy'
Subject: 2019 HUD CoC Competition Docs
Importance: High

We are beginning the internal competition for the Saginaw County Continuum of Care. We will be accepting both new and renewal applications. As always, new applicants must meet the HUD guidelines contained in the NOFA, and all projects must meet HUD thresholds. Attached are the internal competition documents, which are also on our website at www.scchap.org. Below is the link to the CoC Competition Resources on HUD exchange. They'll continue to add items as things are released. Bookmark the link if you have questions about project applications, renewal, new projects, instructions, etc.

<https://www.hudexchange.info/programs/e-snaps/>

Jeremy Reinert
HMIS Systems Administrator
United Way of Saginaw County
Direct Line: (989) 776-0560

Please note United Way's Summer Office Hours: 8:00 a.m. – 12 p.m. & 1:00 p.m. – 5 p.m. Monday through Thursday & Closed on Friday

SEPTEMBER 26, 2019

Rectangular Snip

CoC PRIORITY LISTING AND APPLICATION:

CoC PRIORITY LISTING

FY 2019 SAGINAW MI-510 CoC APPLICATION

PROJECT APPLICATIONS:

FY 2019 MUSTARD SEED PLUS APPLICATION

FY 2019 MUSTARD SEED PLUS II APPLICATION

FY 2019 MUSTARD SEED PLUS III APPLICATION

FY 2019 MUSTARD SEED PLUS IV APPLICATION

FY 2019 MUSTARD SEED PLUS V APPLICATION

FY 2019 MUSTARD SEED FAMILY PLUS APPLICATION

FY 2019 MUSTARD SEED FAMILY PLUS II – PART 1 APPLICATION

FY 2019 MUSTARD SEED FAMILY PLUS II – SAMARITAN BONUS

FY 2019 RESTORATION COMMUNITY OUTREACH CHRONIC HOMELESS ASSISTANCE PSH APPLICATION

FY 2019 RESTORATION COMMUNITY OUTREACH RCO FAMILY FIRST PSH APPLICATION

FY 2019 RESTORATION COMMUNITY OUTREACH RAPID RE-HOUSING APPLICATION

FY 2019 RESTORATION COMMUNITY OUTREACH SAFE HAVEN APPLICATION

FY 2019 RESTORATION COMMUNITY OUTREACH TRANSITIONAL HOUSING APPLICATION



FY 2019 RESTORATION COMMUNITY OUTREACH TRANSITIONAL HOUSING APPLICATION

FY 2019 SAGINAW COUNTY COMMUNITY MENTAL HEALTH AUTHORITY PROJECT DWELLING PLACE CONSOLIDATED APPLICATION

FY 2019 SAGINAW COUNTY YOUTH PROTECTION COUNCIL RAPID RE-HOUSING FOR HOMELESS YOUTH EXPANSION 2 APPLICATION

FY 2019 SAGINAW COUNTY YOUTH PROTECTION COUNCIL RAPID RE-HOUSING SSO APPLICATION

FY 2019 SAGINAW COUNTY YOUTH PROTECTION COUNCIL TEEN PARENT SERVICES TRANSITIONAL HOUSING APPLICATION

FY 2019 SVRC INDUSTRIES, INC. SHELTER PLUS CARE FOR VICTIMS OF DOMESTIC VIOLENCE APPLICATION

FY 2019 UNDERGROUND RAILROAD, INC. DV RRH APPLICATION

FY 2019 UNDERGROUND RAILROAD, INC. DVRRHTSH APPLICATION

FY 2019 UNDERGROUND RAILROAD, INC. DVTSH COMBO APPLICATION

FY 2019 UNITED WAY OF SAGINAW COUNTY MI-510 CoC PLANNING APPLICATION

FY 2019 UNITED WAY OF SAGINAW COUNTY HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS) APPLICATION



**Memorandum of Understanding
Between
Saginaw County Consortium of Homeless Assistance Providers (SC-CHAP)
and
Great Lakes Bay Michigan Work! (Michigan Works)**

This Memorandum of Understanding (MOU) sets forth the terms and understanding between the Saginaw County Consortium of Homeless Assistance Providers and the Great Lakes Bay Michigan Work! to provide Workforce Innovation and Opportunity Act (WIOA) services for eligible youth 18-24 years.

Background

Homeless youth are often disengaged from school, job training and employment. Job training, career readiness and employment are essential for homeless youth 18 – 24 years to make a successful transition to adulthood and maintain themselves in permanent housing.

Purpose

This MOU will establish a partnership between the Saginaw County Consortium of Homeless Assistance Providers and the Great Lakes Bay Michigan Works! program to support the job training and employment readiness skills of homeless youth ages 18 – 24 years.

The SC-CHAP member agencies agree to provide eligible youth with information on the Workforce Innovation and Opportunity Act program. Michigan Works agrees to provide Workforce Innovation and Opportunity Act services to eligible youth as defined by federal program and eligibility guidelines.

Duration

This MOU is at-will and may be modified by mutual consent of authorized officials from (list partners). This MOU shall become effective upon signature by the authorized officials from the Saginaw County Consortium of Homeless Assistance Providers and Michigan Works! and will remain in effect until modified or terminated by any one of the partners by mutual consent. In the absence of mutual agreement by the authorized officials from Saginaw County Consortium of Homeless Assistance Providers this MOU shall end on 10-1-22.


Contact Information

Partner name: Saginaw County Consortium of Homeless Assistance Providers
Partner representative: Dan Streeter
Position: Chair
Address: 1021 Burt Street
Telephone: (989) 752-6051
E-mail: dan@r3monline.org

Partner name: Michigan Works!
Partner representative: Christopher Rishko
Position: Chief Executive Officer
Address: 1409 Washington Ave Midland, MI 48640
Telephone: (989)754-1144
E-mail: Chrisr@michiganworks.com

 Date: 9-30-19

Partner signature
Dan Streeter, Chair, Saginaw County Consortium of Homeless Assistance Providers

 Date: 9.27.19

Partner signature

Christopher M Rishko, Michigan Works! Chief Executive Officer

Analysis of Racial Disparities

Data from the Annual Homeless Assessment Report (AHAR) and measure seven of the System Performance Measures were analyzed for the time period of 2013 to 2017 to determine if racial disparities exist between the clients who are served in our homeless assistance system and the clients who are exiting to permanent housing. For further analysis, demographic data from the city of Saginaw on its population was also reviewed to determine if there were racial disparities in who was becoming homeless.

According to the esri Community Profile report submitted by the city of Saginaw, its population in 2018 is 45.5% African American, 42.5% White, and 15.6% Hispanic. According to the 2017 American Community Survey, Saginaw County's population was 18.76% African American, 75% White, and 8.44% Hispanic. Data from HUD's CoC Racial Equity Analysis Tool shows that the people experiencing homelessness in the CoC's 2017 PIT count were 65% African American, 32% White, and 10% Hispanic compared with 41% of African Americans, 51% of Whites, and 12% of Hispanics in poverty per the American Community Survey. Data that was submitted on the AHAR and aggregated for the time period mentioned above shows that our homeless assistance programs, not including rapid rehousing programs and domestic violence agencies, served a population of clients that were 56.81% African American, 35.48% White, 8.87% Hispanic. Based on this data, there is a slight racial disparity in who is becoming homeless.

More importantly, however, it has been determined that there are no significant racial disparities in obtaining services and exiting those services to permanent housing destinations. For the time period analyzed, the racial breakdown of all clients who exited permanent housing programs was 60.89% African American, 37.42% White, and 10.43% Hispanic. The racial

breakdown of clients who exited to permanent housing destinations or maintained their housing in the permanent housing program was 60.80% African American, 37.45% White, and 10.52% Hispanic. The racial breakdown of all clients who exited emergency shelter, safe haven, transitional housing, and rapid rehousing programs for the time period was 63.59% African American, 34.76% White, and 7.78% Hispanic. Finally, the racial breakdown of all clients who exited to permanent housing destinations from emergency shelter, safe haven, transitional housing, and rapid rehousing programs was 63.74% African American, 34.64% White, and 8.22% Hispanic. In summary, while there is a minor racial disparity in who is becoming homeless in the continuum of care, the racial breakdown of clients who are exiting to permanent housing destinations are nearly identical to the racial breakdown of all clients exiting the homeless assistance programs and of all the clients being served.

PH: Percent of all Exits and Exits to or Retention of Permanent Housing from FY 2013 - FY 2017 by Race

Percent of Total Exits by Race

Primary Race	
African American	60.89%
White	37.42%
Asian	0.00%
American Indian or Alaskan Native	0.61%
Native Hawaiian or Other Pacific Islander	0.49%
Other	0.42%
Data Not Collected	0.18%

Percent of Exits to or Retention of Permanent Housing by Race

Primary Race	
African American	60.80%
White	37.45%
Asian	0.00%
American Indian or Alaskan Native	0.63%
Native Hawaiian or Other Pacific Islander	0.50%
Other	0.44%
Data Not Collected	0.19%

PH: Percent of all Exits and Exits to or Retention of Permanent Housing from FY 2011 - FY 2017 by Ethnicity

Percent of Total Exits by Ethnicity

Ethnicity	
Hispanic	10.43%
Non-Hispanic	88.11%
None Specified	0.00%
Data Not Collected	1.46%

Percent of Exits to Permanent Housing Destinations

Ethnicity	
Hispanic	10.52%
Non-Hispanic	87.98%
None Specified	0.00%
Data Not Collected	1.50%

ES, SH, TH, and RRH: Percent of all Exits and Exits to Permanent Housing Destinations from FY 2013 - FY 2017 by Race

Percent of Total Exits by Race

Primary Race	
African American	63.59%
White	34.76%
Asian	0.14%
American Indian or Alaskan Native	0.69%
Native Hawaiian or Other Pacific Islander	0.42%
Other	0.05%
Data Not Collected	0.35%

Percent of Exits to Permanent Housing by Race

Primary Race	
African American	63.74%
White	34.64%
Asian	0.10%
American Indian or Alaskan Native	0.55%
Native Hawaiian or Other Pacific Islander	0.52%
Other	0.07%
Data Not Collected	0.38%

ES, SH, TH, and RRH: Percent of all Exits and Exits to Permanent Housing Destinations from FY 2011 - FY 2017 by Ethnicity

Percent of Total Exits by Ethnicity

Ethnicity	
Hispanic	7.78%
Non-Hispanic	91.78%
None Specified	0.02%
Data Not Collected	0.42%

Percent of Exits to Permanent Housing Destinations

Ethnicity	
Hispanic	8.22%
Non-Hispanic	91.33%
None Specified	0.03%
Data Not Collected	0.41%



B03003

HISPANIC OR LATINO ORIGIN

Universe: Total population

2017 American Community Survey 1-Year Estimates

Supporting documentation on code lists, subject definitions, data accuracy, and statistical testing can be found on the American Community Survey website in the Technical Documentation section.

Sample size and data quality measures (including coverage rates, allocation rates, and response rates) can be found on the American Community Survey website in the Methodology section.

Although the American Community Survey (ACS) produces population, demographic and housing unit estimates, it is the Census Bureau's Population Estimates Program that produces and disseminates the official estimates of the population for the nation, states, counties, cities, and towns and estimates of housing units for states and counties.

	Saginaw County, Michigan	
	Estimate	Margin of Error
Total:	191,934	*****
Not Hispanic or Latino	175,732	*****
Hispanic or Latino	16,202	*****

Data are based on a sample and are subject to sampling variability. The degree of uncertainty for an estimate arising from sampling variability is represented through the use of a margin of error. The value shown here is the 90 percent margin of error. The margin of error can be interpreted roughly as providing a 90 percent probability that the interval defined by the estimate minus the margin of error and the estimate plus the margin of error (the lower and upper confidence bounds) contains the true value. In addition to sampling variability, the ACS estimates are subject to nonsampling error (for a discussion of nonsampling variability, see Accuracy of the Data). The effect of nonsampling error is not represented in these tables.

While the 2017 American Community Survey (ACS) data generally reflect the July 2015 Office of Management and Budget (OMB) delineations of metropolitan and micropolitan statistical areas, in certain instances the names, codes, and boundaries of the principal cities shown in ACS tables may differ from the OMB delineations due to differences in the effective dates of the geographic entities.

Estimates of urban and rural populations, housing units, and characteristics reflect boundaries of urban areas defined based on Census 2010 data. As a result, data for urban and rural areas from the ACS do not necessarily reflect the results of ongoing urbanization.

Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates

Explanation of Symbols:

1. An '***' entry in the margin of error column indicates that either no sample observations or too few sample observations were available to compute a standard error and thus the margin of error. A statistical test is not appropriate.
2. An '-' entry in the estimate column indicates that either no sample observations or too few sample observations were available to compute an estimate, or a ratio of medians cannot be calculated because one or both of the median estimates falls in the lowest interval or upper interval of an open-ended distribution.
3. An '-' following a median estimate means the median falls in the lowest interval of an open-ended distribution.
4. An '+' following a median estimate means the median falls in the upper interval of an open-ended distribution.
5. An '***' entry in the margin of error column indicates that the median falls in the lowest interval or upper interval of an open-ended distribution. A statistical test is not appropriate.
6. An '*****' entry in the margin of error column indicates that the estimate is controlled. A statistical test for sampling variability is not appropriate.
7. An 'N' entry in the estimate and margin of error columns indicates that data for this geographic area cannot be displayed because the number of sample cases is too small.
8. An '(X)' means that the estimate is not applicable or not available.



B02001

RACE

Universe: Total population

2017 American Community Survey 1-Year Estimates

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Although the American Community Survey (ACS) produces population, demographic and housing unit estimates, it is the Census Bureau's Population Estimates Program that produces and disseminates the official estimates of the population for the nation, states, counties, cities, and towns and estimates of housing units for states and counties.

	Saginaw County, Michigan	
	Estimate	Margin of Error
Total:	191,934	*****
White alone	144,047	+/-1,399
Black or African American alone	36,006	+/-1,651
American Indian and Alaska Native alone	885	+/-478
Asian alone	2,103	+/-682
Native Hawaiian and Other Pacific Islander alone	0	+/-170
Some other race alone	2,534	+/-1,140
Two or more races:	6,359	+/-2,079
Two races including Some other race	1,561	+/-1,465
Two races excluding Some other race, and three or more races	4,798	+/-1,588

Data are based on a sample and are subject to sampling variability. The degree of uncertainty for an estimate arising from sampling variability is represented through the use of a margin of error. The value shown here is the 90 percent margin of error. The margin of error can be interpreted roughly as providing a 90 percent probability that the interval defined by the estimate minus the margin of error and the estimate plus the margin of error (the lower and upper confidence bounds) contains the true value. In addition to sampling variability, the ACS estimates are subject to nonsampling error (for a discussion of nonsampling variability, see Accuracy of the Data). The effect of nonsampling error is not represented in these tables.

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3. An '-' following a median estimate means the median falls in the lowest interval of an open-ended distribution.

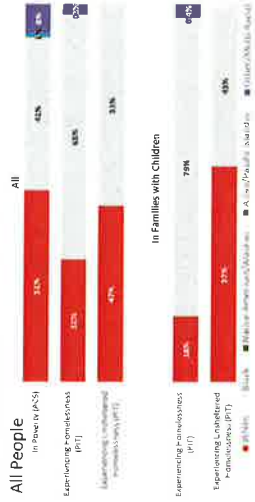
CoC Racial Equity Analysis Tool

Homelessness and poverty counts at the CoC and State level

Select Year CoC

MI-510 Saginaw City & County CoC

Distribution of Race



Distribution of Ethnicity



CoC Data

Race and Ethnicity	All (ACS)		In Families with Children		In Poverty (ACS)		In Families with Children		Experiencing Homelessness (PIT)		Experiencing Unsheltered Homelessness (PIT)		Experiencing Sheltered Homelessness (PIT)		In Families with Children		Experiencing Unsheltered Homelessness (PIT)		Experiencing Sheltered Homelessness (PIT)			
	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	%		
All People	136,679		155,949		34,825		24,969		388		200		573		133		15		7		7	
White	147,890	75%	120,501	77%	17,680	51%	12,676	51%	135	32%	35	18%	119	32%	31	16%	7	47%	4	57%	4	57%
Black	56,160	18%	27,863	18%	14,129	41%	10,130	41%	252	65%	159	79%	244	65%	155	80%	8	53%	3	43%	3	43%
Hispanic	23,344	8%	4,258	3%	1,011	3%	72	0%	1	0%	0	0%	1	0%	0	0%	0	0%	0	0%	0	0%
Other/Multi-Racial	9,528	5%	5,373	4%	2,589	8%	1,582	8%	9	2%	7	4%	9	2%	7	4%	0	0%	0	0%	0	0%
Ethnicity	15,862	8%	12,703	8%	4,203	12%	3,013	12%	40	10%	22	11%	40	11%	22	11%	0	0%	0	0%	0	0%
Non-Hispanic	180,617	92%	143,245	92%	21,956	88%	21,956	88%	348	90%	178	89%	333	89%	171	89%	15	100%	7	100%	7	100%
Youth <25	64,344		NOT AVAILABLE		NOT AVAILABLE		NOT AVAILABLE		49		21		40		21		0		0		0	
White	43,311	67%							15	31%	3	14%	15	31%	3	14%	0	0%	0	0%	0	0%
Black	14,607	23%						31	63%	17	81%	21	53%	17	81%	0	0%	0	0%	0	0%	
Hispanic	203	0%						0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	
Other/Multi-Racial	815	1%						3	6%	1	5%	3	6%	1	5%	0	0%	0	0%	0	0%	
Ethnicity	5,408	8%						9	18%	4	19%	9	18%	4	19%	0	0%	0	0%	0	0%	
Non-Hispanic	7,679	12%						40	82%	17	81%	40	82%	17	81%	0	0%	0	0%	0	0%	
Veterans	56,655	88%			NOT AVAILABLE		NOT AVAILABLE	15	NOT AVAILABLE	15	NOT AVAILABLE	15	NOT AVAILABLE	15	NOT AVAILABLE	0	0%	0	0%	0	0%	
White	0	0%						8	53%	8	53%	8	53%	8	53%	0	0%	0	0%	0	0%	
Black	0	0%						6	40%	6	40%	6	40%	6	40%	0	0%	0	0%	0	0%	
Hispanic	0	0%						1	7%	1	7%	1	7%	1	7%	0	0%	0	0%	0	0%	
Other/Multi-Racial	0	0%						0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	
Ethnicity	0	0%						7	47%	7	47%	7	47%	7	47%	0	0%	0	0%	0	0%	
Non-Hispanic	0	0%						47%	53%	47%	53%	47%	53%	47%	53%	0	0%	0	0%	0	0%	

Sources: * American Community Survey (ACS) 2011-2015 5-yr estimates; Veteran CoC data comes from the ACS 2015 1-yr estimates; Total youth in the American Community Survey is a rollup of race estimates of all persons under 25
 * Point-in-Time (PIT) 2017 data
 Note: Race estimates of individuals in families with children are based on the race of the householder.



State Data

Race and Ethnicity	All (ACS)		In Families with Children		In Poverty (ACS)		In Families with Children		Experiencing Homelessness (PIT)		Experiencing Unsheltered Homelessness (PIT)		Experiencing Sheltered Homelessness (PIT)	
	n	%	n	%	n	%	n	%	n	%	n	%	n	%
All People	9,500,571		7,592,376		1,315,670		1,132,830		9,051		1,132,830		3,423	
White	7,833,875	79%	6,320,645	79%	1,003,986	62%	671,793	58%	3,816	42%	1,220	36%	1,220	36%
Black	1,381,888	14%	1,077,560	13%	459,716	28%	359,312	31%	4,893	52%	1,941	57%	1,941	57%
Hispanic	55,951	1%	43,180	1%	12,664	1%	9,233	1%	112	1%	40	1%	40	1%
Other/Multi-Racial	268,766	3%	227,140	3%	37,974	2%	25,024	2%	27	0%	9	0%	9	0%
Ethnicity	372,591	4%	323,851	4%	102,530	6%	87,468	8%	993	4%	213	6%	213	6%
Non-Hispanic	467,021	5%	407,895	5%	123,640	8%	106,278	9%	497	5%	292	9%	292	9%
Youth <25	9,539,550	55%	7,846,681	55%	1,693,230	52%	1,066,552	51%	6,554	95%	3,131	91%	3,131	91%
White	3,247,296		NOT AVAILABLE		NOT AVAILABLE		NOT AVAILABLE		809		NOT AVAILABLE		201	
Black	2,378,524	75%			455,709	59%			317	99%	44	22%	44	22%
Hispanic	535,333	10%			238,683	30%			442	55%	148	74%	148	74%
Other/Multi-Racial	19,979	1%			5,305	1%			10	1%	1	0%	1	0%
Ethnicity	215,578	7%			60,951	3%			2	0%	0	0%	2	0%
Non-Hispanic	235,561	7%			76,635	10%			58	5%	8	4%	8	4%
Veterans	626,722				NOT AVAILABLE		NOT AVAILABLE		773		NOT AVAILABLE		NOT AVAILABLE	
White	545,073	87%							298	39%			298	39%
Black	65,712	10%							438	57%			438	57%
Hispanic	3,579	1%							10	1%			10	1%
Other/Multi-Racial	1,895	0%							2	0%			2	0%
Ethnicity	10,363	2%							26	3%			26	3%
Non-Hispanic	11,826	2%							24	3%			24	3%
Veterans	614,895	98%							749	97%			749	97%



Community Profile

Saginaw City, MI
 Saginaw City, MI (2670520)
 Geography: Place

Prepared by Esri

	Saginaw city,...
Population Summary	
2000 Total Population	61,852
2010 Total Population	51,505
2018 Total Population	48,753
2018 Group Quarters	1,525
2023 Total Population	47,227
2018-2023 Annual Rate	-0.63%
2018 Total Daytime Population	57,979
Workers	26,408
Residents	31,571
Household Summary	
2000 Households	23,183
2000 Average Household Size	2.61
2010 Households	19,798
2010 Average Household Size	2.52
2018 Households	18,847
2018 Average Household Size	2.51
2023 Households	18,299
2023 Average Household Size	2.50
2018-2023 Annual Rate	-0.59%
2010 Families	12,251
2010 Average Family Size	3.19
2018 Families	11,392
2018 Average Family Size	3.17
2023 Families	10,959
2023 Average Family Size	3.16
2018-2023 Annual Rate	-0.77%
Housing Unit Summary	
2000 Housing Units	25,642
Owner Occupied Housing Units	57.5%
Renter Occupied Housing Units	32.9%
Vacant Housing Units	9.6%
2010 Housing Units	23,573
Owner Occupied Housing Units	50.6%
Renter Occupied Housing Units	33.3%
Vacant Housing Units	16.0%
2018 Housing Units	23,675
Owner Occupied Housing Units	46.0%
Renter Occupied Housing Units	33.7%
Vacant Housing Units	20.4%
2023 Housing Units	23,732
Owner Occupied Housing Units	44.7%
Renter Occupied Housing Units	32.4%
Vacant Housing Units	22.9%
Median Household Income	
2018	\$29,542
2023	\$34,297
Median Home Value	
2018	\$59,083
2023	\$66,217
Per Capita Income	
2018	\$16,667
2023	\$19,692
Median Age	
2010	33.5
2018	34.6
2023	35.4

Data Note: Household population includes persons not residing in group quarters. Average Household Size is the household population divided by total households. Persons in families include the householder and persons related to the householder by birth, marriage, or adoption. Per Capita Income represents the income received by all persons aged 15 years and over divided by the total population.

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.



Community Profile

Saginaw City, MI
 Saginaw City, MI (2670520)
 Geography: Place

Prepared by Esri

Saginaw city,...

2018 Households by Income

Household Income Base	18,845
<\$15,000	26.9%
\$15,000 - \$24,999	16.2%
\$25,000 - \$34,999	13.1%
\$35,000 - \$49,999	14.6%
\$50,000 - \$74,999	16.0%
\$75,000 - \$99,999	6.3%
\$100,000 - \$149,999	5.0%
\$150,000 - \$199,999	1.0%
\$200,000+	0.9%
Average Household Income	\$41,031

2023 Households by Income

Household Income Base	18,299
<\$15,000	23.0%
\$15,000 - \$24,999	14.8%
\$25,000 - \$34,999	12.9%
\$35,000 - \$49,999	15.0%
\$50,000 - \$74,999	17.2%
\$75,000 - \$99,999	7.6%
\$100,000 - \$149,999	6.9%
\$150,000 - \$199,999	1.4%
\$200,000+	1.3%
Average Household Income	\$48,590

2018 Owner Occupied Housing Units by Value

Total	10,879
<\$50,000	43.4%
\$50,000 - \$99,999	36.3%
\$100,000 - \$149,999	9.9%
\$150,000 - \$199,999	6.2%
\$200,000 - \$249,999	1.4%
\$250,000 - \$299,999	0.2%
\$300,000 - \$399,999	1.7%
\$400,000 - \$499,999	0.1%
\$500,000 - \$749,999	0.5%
\$750,000 - \$999,999	0.0%
\$1,000,000 - \$1,499,999	0.1%
\$1,500,000 - \$1,999,999	0.1%
\$2,000,000 +	0.1%
Average Home Value	\$80,501

2023 Owner Occupied Housing Units by Value

Total	10,616
<\$50,000	38.9%
\$50,000 - \$99,999	34.2%
\$100,000 - \$149,999	10.9%
\$150,000 - \$199,999	7.8%
\$200,000 - \$249,999	2.1%
\$250,000 - \$299,999	0.4%
\$300,000 - \$399,999	3.6%
\$400,000 - \$499,999	0.6%
\$500,000 - \$749,999	1.0%
\$750,000 - \$999,999	0.2%
\$1,000,000 - \$1,499,999	0.1%
\$1,500,000 - \$1,999,999	0.0%
\$2,000,000 +	0.0%
Average Home Value	\$95,029

Data Note: Income represents the preceding year, expressed in current dollars. Household income includes wage and salary earnings, interest dividends, net rents, pensions, SSI and welfare payments, child support, and alimony.

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.



Community Profile

Saginaw City, MI
Saginaw City, MI (2670520)
Geography: Place

Prepared by Esri

Saginaw city,...

2010 Population by Age

Total	51,505
0 - 4	8.2%
5 - 9	7.8%
10 - 14	7.3%
15 - 24	15.6%
25 - 34	13.0%
35 - 44	12.0%
45 - 54	13.8%
55 - 64	11.3%
65 - 74	5.3%
75 - 84	3.7%
85 +	1.8%
18 +	71.6%

2018 Population by Age

Total	48,753
0 - 4	7.7%
5 - 9	7.5%
10 - 14	7.2%
15 - 24	14.2%
25 - 34	13.9%
35 - 44	11.9%
45 - 54	12.0%
55 - 64	12.5%
65 - 74	7.9%
75 - 84	3.5%
85 +	1.8%
18 +	73.5%

2023 Population by Age

Total	47,229
0 - 4	7.6%
5 - 9	7.2%
10 - 14	7.0%
15 - 24	13.7%
25 - 34	13.9%
35 - 44	12.2%
45 - 54	11.6%
55 - 64	11.7%
65 - 74	9.3%
75 - 84	4.1%
85 +	1.6%
18 +	73.9%

2010 Population by Sex

Males	24,262
Females	27,243

2018 Population by Sex

Males	22,996
Females	25,757

2023 Population by Sex

Males	22,392
Females	24,837

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.

August 15, 2018



Community Profile

Saginaw City, MI
Saginaw City, MI (2670520)
Geography: Place

Prepared by Esri

Saginaw city,...

2010 Population by Race/Ethnicity

Total	51,505
White Alone	43.5%
Black Alone	46.1%
American Indian Alone	0.5%
Asian Alone	0.3%
Pacific Islander Alone	0.0%
Some Other Race Alone	5.2%
Two or More Races	4.4%
Hispanic Origin	14.3%
Diversity Index	69.7

2018 Population by Race/Ethnicity

Total	48,752
White Alone	42.5%
Black Alone	45.5%
American Indian Alone	0.6%
Asian Alone	0.4%
Pacific Islander Alone	0.0%
Some Other Race Alone	5.8%
Two or More Races	5.1%
Hispanic Origin	15.6%
Diversity Index	71.4

2023 Population by Race/Ethnicity

Total	47,227
White Alone	41.9%
Black Alone	45.2%
American Indian Alone	0.6%
Asian Alone	0.5%
Pacific Islander Alone	0.0%
Some Other Race Alone	6.0%
Two or More Races	5.7%
Hispanic Origin	16.6%
Diversity Index	72.5

2010 Population by Relationship and Household Type

Total	51,505
In Households	96.7%
In Family Households	79.1%
Householder	23.8%
Spouse	10.3%
Child	37.2%
Other relative	4.5%
Nonrelative	3.3%
In Nonfamily Households	17.6%
In Group Quarters	3.3%
Institutionalized Population	1.7%
Noninstitutionalized Population	1.6%

Data Note: Persons of Hispanic Origin may be of any race. The Diversity Index measures the probability that two people from the same area will be from different race/ethnic groups.

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.



Community Profile

Saginaw City, MI
Saginaw City, MI (2670520)
Geography: Place

Prepared by Esri

Saginaw city,...

2018 Population 25+ by Educational Attainment

Total	30,918
Less than 9th Grade	5.1%
9th - 12th Grade, No Diploma	13.7%
High School Graduate	29.1%
GED/Alternative Credential	6.9%
Some College, No Degree	25.4%
Associate Degree	7.5%
Bachelor's Degree	8.3%
Graduate/Professional Degree	4.0%

2018 Population 15+ by Marital Status

Total	37,862
Never Married	46.3%
Married	30.3%
Widowed	6.7%
Divorced	16.6%

2018 Civilian Population 16+ in Labor Force

Civilian Employed	86.5%
Civilian Unemployed (Unemployment Rate)	13.5%

2018 Employed Population 16+ by Industry

Total	17,073
Agriculture/Mining	0.4%
Construction	2.6%
Manufacturing	12.7%
Wholesale Trade	1.4%
Retail Trade	12.7%
Transportation/Utilities	3.3%
Information	1.4%
Finance/Insurance/Real Estate	4.6%
Services	57.0%
Public Administration	3.9%

2018 Employed Population 16+ by Occupation

Total	17,074
White Collar	47.2%
Management/Business/Financial	7.0%
Professional	16.2%
Sales	10.3%
Administrative Support	13.7%
Services	30.3%
Blue Collar	22.5%
Farming/Forestry/Fishing	0.4%
Construction/Extraction	2.4%
Installation/Maintenance/Repair	3.2%
Production	8.7%
Transportation/Material Moving	7.8%

2010 Population By Urban/ Rural Status

Total Population	51,505
Population Inside Urbanized Area	100.0%
Population Inside Urbanized Cluster	0.0%
Rural Population	0.0%

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.

August 15, 2018



Community Profile

Saginaw City, MI
 Saginaw City, MI (2670520)
 Geography: Place

Prepared by Esri

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2010 Households by Type	
Total	19,798
Households with 1 Person	32.1%
Households with 2+ People	67.9%
Family Households	61.9%
Husband-wife Families	26.9%
With Related Children	11.6%
Other Family (No Spouse Present)	35.0%
Other Family with Male Householder	6.3%
With Related Children	3.5%
Other Family with Female Householder	28.7%
With Related Children	20.3%
Nonfamily Households	6.0%
All Households with Children	36.0%
Multigenerational Households	5.9%
Unmarried Partner Households	8.3%
Male-female	7.8%
Same-sex	0.5%
2010 Households by Size	
Total	19,798
1 Person Household	32.1%
2 Person Household	27.9%
3 Person Household	16.5%
4 Person Household	12.2%
5 Person Household	6.3%
6 Person Household	2.9%
7 + Person Household	2.1%
2010 Households by Tenure and Mortgage Status	
Total	19,798
Owner Occupied	60.3%
Owned with a Mortgage/Loan	38.1%
Owned Free and Clear	22.2%
Renter Occupied	39.7%
2010 Housing Units By Urban/ Rural Status	
Total Housing Units	23,573
Housing Units Inside Urbanized Area	100.0%
Housing Units Inside Urbanized Cluster	0.0%
Rural Housing Units	0.0%

Data Note: Households with children include any households with people under age 18, related or not. Multigenerational households are families with 3 or more parent-child relationships. Unmarried partner households are usually classified as nonfamily households unless there is another member of the household related to the householder. Multigenerational and unmarried partner households are reported only to the tract level. Esri estimated block group data, which is used to estimate polygons or non-standard geography.

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.



Community Profile

Saginaw City, MI
 Saginaw City, MI (2670520)
 Geography: Place

Prepared by Esri

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Top 3 Tapestry Segments

1. Modest Income Homes
2. Hardscrabble Road (8G)
3. Traditional Living (12B)

2018 Consumer Spending

Apparel & Services: Total \$	\$20,576,892
Average Spent	\$1,091.79
Spending Potential Index	50
Education: Total \$	\$13,122,876
Average Spent	\$696.28
Spending Potential Index	48
Entertainment/Recreation: Total \$	\$30,561,768
Average Spent	\$1,621.57
Spending Potential Index	50
Food at Home: Total \$	\$49,940,230
Average Spent	\$2,649.77
Spending Potential Index	53
Food Away from Home: Total \$	\$33,119,584
Average Spent	\$1,757.29
Spending Potential Index	50
Health Care: Total \$	\$55,801,232
Average Spent	\$2,960.75
Spending Potential Index	52
HH Furnishings & Equipment: Total \$	\$19,500,317
Average Spent	\$1,034.66
Spending Potential Index	50
Personal Care Products & Services: Total \$	\$7,642,334
Average Spent	\$405.49
Spending Potential Index	49
Shelter: Total \$	\$158,810,903
Average Spent	\$8,426.32
Spending Potential Index	50
Support Payments/Cash Contributions/Gifts in Kind: Total \$	\$22,640,163
Average Spent	\$1,201.26
Spending Potential Index	48
Travel: Total \$	\$18,150,588
Average Spent	\$963.05
Spending Potential Index	45
Vehicle Maintenance & Repairs: Total \$	\$10,403,062
Average Spent	\$551.97
Spending Potential Index	51

Data Note: Consumer spending shows the amount spent on a variety of goods and services by households that reside in the area. Expenditures are shown by broad budget categories that are not mutually exclusive. Consumer spending does not equal business revenue. Total and Average Amount Spent Per Household represent annual figures. The Spending Potential Index represents the amount spent in the area relative to a national average of 100.

Source: Consumer Spending data are derived from the 2015 and 2016 Consumer Expenditure Surveys, Bureau of Labor Statistics. Esri.

Source: U.S. Census Bureau, Census 2010 Summary File 1. Esri forecasts for 2018 and 2023 Esri converted Census 2000 data into 2010 geography.

August 15, 2018

