

SC-CHAP

Saginaw County - Consortium of Homeless Assistance Providers

ANNUAL REPORT

2016



Working as a Continuum to Prevent and End Homelessness

Board of Directors

Dan Streeter, Chair

City Rescue Mission

Rocky Archangeli, Vice Chair

Saginaw County Community Mental Health Authority

Lesley Foxx Sims, Treasurer

Saginaw Housing Commission

Kanah Franklin

City of Saginaw

Torrie Lee

Restoration Community Outreach

Rick Latinen

Department of Health and Human Services

Andrea Sneller

Disability Network of Mid Michigan

Cameron Brady

Saginaw Shiawassee Habitat for Humanity

Mary Ellen Johnson

Saginaw County Youth Protection Council

Elan Nichols

Legal Services of Eastern Michigan—Fair Housing Center

Yvette Haynes

Mission In The City

Amy Bartels Roe

Mustard Seed Shelter

Larry Sims

United Way of Saginaw County

Travis Vanderlist

Aleda E. Lutz Veterans Hospital

Deb Snyder

SVRC Industries

Staff

Joanie Covert

Continuum of Care Coordinator

Jeremy Reinert

HMIS System Administrator

Key Stakeholders

Renee Johnston, President & CEO

Community Collaborative Body, Alignment Saginaw

Dennis Browning, Mayor

City of Saginaw

Sandra Lindsey, Executive Director

Saginaw County Community Mental Health

Shelly Marner, Executive Director

Department of Health and Human Services

Saginaw County Board of Commissioners

Members

Saginaw Housing Commission

Saginaw County Community Mental Health Authority

City Rescue Mission of Saginaw

The United Way of Saginaw County

Aleda E Lutz Veterans Administration Hospital

Restoration Community Outreach

Saginaw County Youth Protection Council

Underground Railroad

Emmaus House

Mustard Seed Shelter

McKinney Vento Homeless Education Program

Saginaw-Shiawassee Habitat for Humanity

Lions Club

Mission In The City

Legal Services of Eastern Michigan

Department of Health and Human Services

Disability Network of Mid Michigan

Sacred Heart HIV/AIDS

Region VII Area on Aging

BECKA Management

City of Saginaw

Training and Treatment Innovations

Oakes Estates

SVRC Industries

Saginaw County Board of Commissioners

CAC

Partnership Center

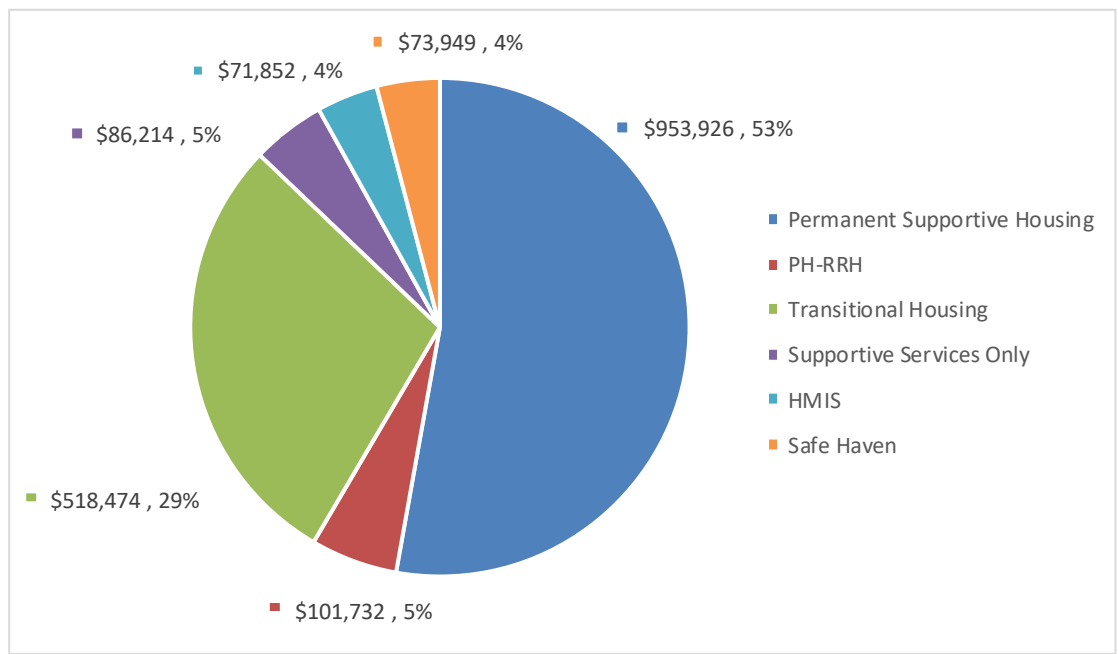
East Side Soup Kitchen

SC-CHAP: Who We Are

The Continuum of Care, a HUD mandated body, is made up of public, private and nonprofit agencies and is representative of homeless special populations including youth, persons with mental illness, victims of domestic violence, veterans, persons with AIDS, the LGBTQ communities and persons with substance use disorders. With our community partners, we work in concert to prevent and end homelessness. We are focused on providing assistance to low income and homeless or near homeless residents across Saginaw County. We provide transitional and permanent housing, along with supportive services. With our partners, we coordinate wrap around services by connecting our at risk populations with mainstream resources, work and life skills training, healthcare, veteran benefits, mental health services, and the ability to become self-sufficient with the skills necessary to maintain permanent housing. Through federal and state grants, we are able to make a difference in the lives of those with the greatest need.

Community Impact

Significant resources are needed to address the needs of our community. Through the annual Housing and Urban Development (HUD) and Michigan State Housing Development Authority (MSHDA) grant competitions, SC-CHAP is able to bring \$1.9 million dollars into the community to support shelters, transitional and permanent housing and homeless prevention and rapid re-housing programs. Dollars also support the homeless management information system (HMIS), which allows us to track client services and outcomes.

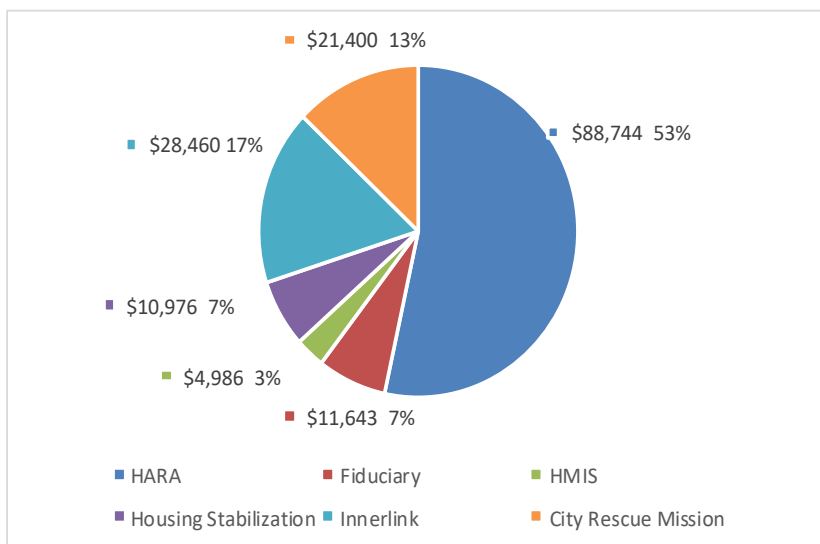


**2016 HUD Awards
By Housing
Component**

\$1,806,174

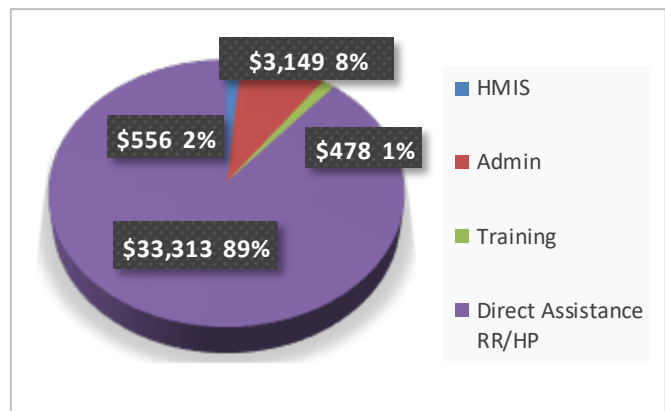
The Continuum of Care has 740 beds to assist our homeless and extremely low income populations. Our member agencies, along with our community partners work to provide safe housing, life skill and job training, child care and transportation and case management. This collaboration with mainstream resources provides clients with the skills and means to become self-sufficient. Permanent Supportive Housing (PSH) beds makes up 333 or 45% of our total bed complement. Units are scattered throughout all areas of the community and provide low income clients the opportunity to choose housing that meets their needs. Tenants in PSH must have a documented disability and typically pay 30 percent of their income toward rent plus basic utilities.

Transitional Housing (TH) 174 beds, PH-Rapid Re-housing 11 beds, Safe Haven 6 beds, HMIS and Supportive Services account for the remainder of our HUD award. TH services serve as a bridge between shelter and permanent housing for homeless individuals and families. These clients typically require additional resources and more intense case management to help them live independently prior to moving into mainstream permanent housing. Safe Havens serve as a refuge for homeless people with severe mental illness who have been unable to access or participate in TH programs. They provide for basic needs and give clients a chance to adjust to life off the streets prior to transitioning to more permanent housing. Our 209 Emergency Shelter beds are funded through the Emergency Solutions Grant and other funding sources.



**2016
MSHDA
ESG
Award
\$166,200**

**2016 City
of
Saginaw
ESG
Award
\$37,496**

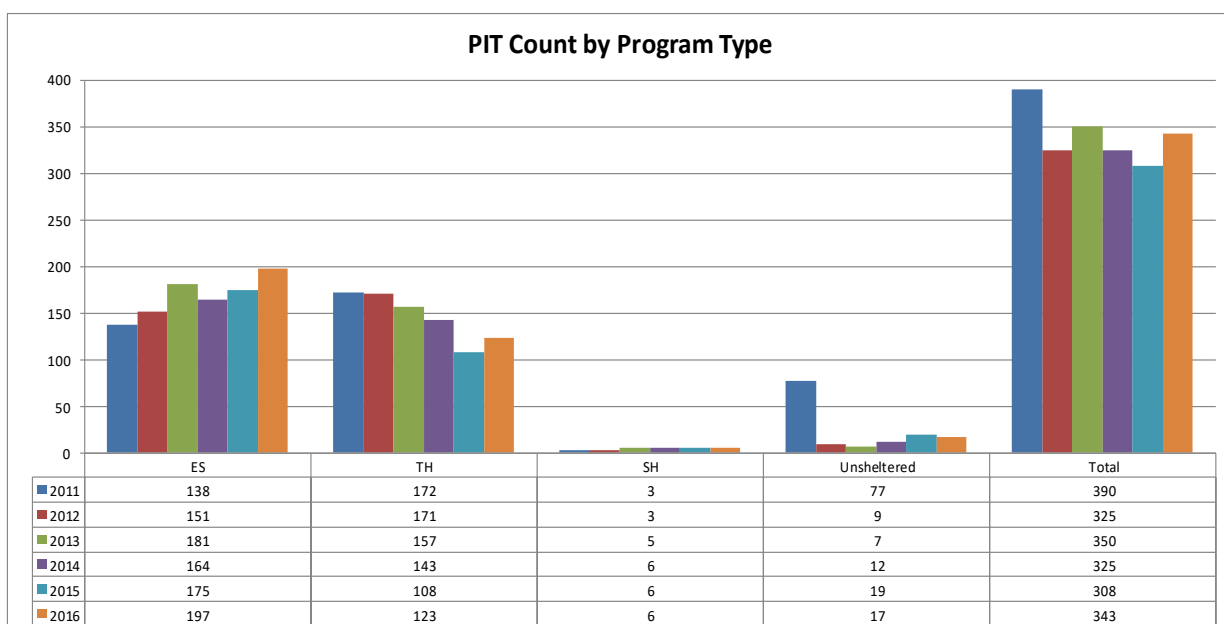


The MSHDA and City of Saginaw **Emergency Solution Grant** (ESG) promotes the housing first concept through prevention and rapid re-housing activities. This assists people to quickly regain stability in permanent housing following a housing crisis. The Housing Assessment and Resource Agency (HARA) provides prevention assistance to those who are imminently at risk of losing housing and rapid re-housing assistance for those who are living on the streets or staying in one of our 209 emergency shelter beds (ES) and are literally homeless. Prevention assistance can take the form of rental or utility arrearages and, in some cases, leasing assistance to allow the family to recover from a catastrophic financial hardship and maintain their housing. Rapid re-housing clients can receive up to six months leasing assistance, security and utility deposits and arrearages and intensive case management. The HARA is the largest recipient of ESG dollars.

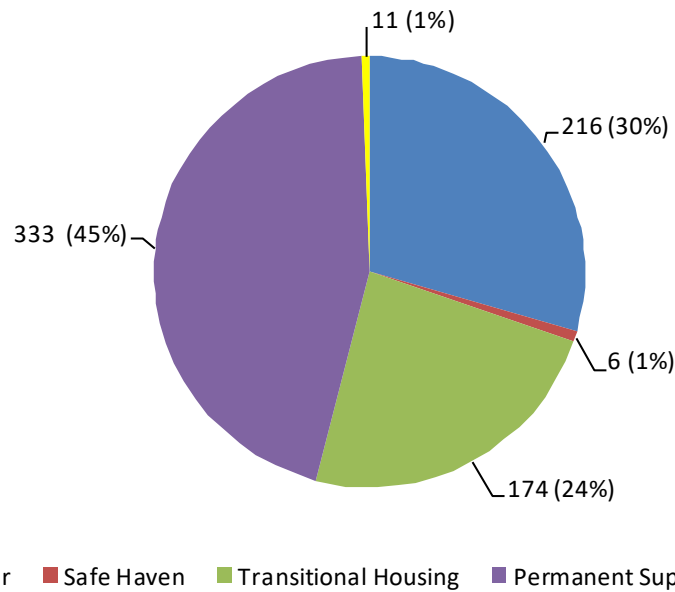
What this Means

The SC-CHAP does both a sheltered and unsheltered homeless point in time (PIT) count annually. It provides a “snapshot” of the homeless on a given night, and always conducted in the last ten days of January each year. The PIT is a statistically reliable, unduplicated count of homeless individuals and families in Saginaw County. This information is used to plan our homeless strategies/systems, tailor programs to meet our needs, and raise public awareness of homelessness.

In keeping with our mission of preventing and ending homelessness, a 6-year analysis of our homeless count was done. We have seen a 11% decrease in overall homelessness in Saginaw County and a 77% decrease in our unsheltered population. The following graphs detail our homeless count by program and household type and bed inventory.



Bed Count By Type



**Total
Funded
Beds**

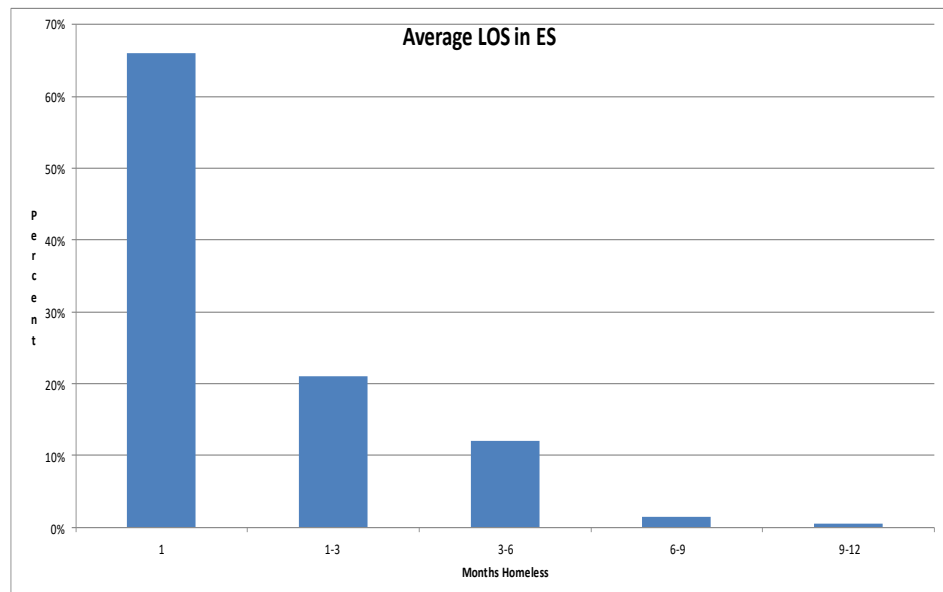
740

Length of time homeless is also decreasing. In 2016, data from the US Congress Annual Housing Assessment Report (AHAR) shows that the average length of Stay in our Emergency Shelters until exiting to Permanent Housing are decreasing in Saginaw County. Average Length of Stay in shelter prior to existing to permanent housing is 66 days vs 74 days in 2015.

The Housing Assessment and Resource Agency (HARA) is an essential resource for providing assistance with homelessness prevention and rapid rehousing. This year, through Emergency Solutions Grant (ESG)

funding from both the State of Michigan and the City of Saginaw, the HARA prevented homelessness for 78 families and rapidly rehoused 20 literally homeless families.

Ninety-three percent (93%) of families housed using ESG prevention and rapid rehousing dollars are staying housed 18 months or longer.



- Fully implement a community-wide system of care which incorporates mainstream and homeless targeted services
- Establish a clear and simple route to access existing services to prevent and reduce homelessness
- It is the goal of the Continuum to
 - End Veteran homelessness by the end of 2017
 - End Chronic Homelessness by 2017
 - End Youth and Family Homelessness by the end of 2020
- Fully embrace the *Move People to Housing First* model
- Continue to identify service gaps to align services to the needs in our community through community conversations with our partners and funders
- Continue to improve data collection throughout the homeless management information system
- Continue to seek out and strengthen new and existing partnerships with government, non-profits and others to provide wrap around services to our clients
- Provide coordinated community outreach and engagement to link our homeless clients with permanent housing
- Implement full data sharing with all SC-CHAP granted agencies to use available dollars more effectively, and decrease duplication of services
- Ensure fair and equal access to all services provided by the SC-CHAP
- Annually review CoC programs to ensure housing “stock” matches level of need in the community

Saginaw County Community Mental Health Authority (SCCMHA)

SCCMHA is an independent organization that provides mental health services for all eligible persons in Saginaw County. As a Community Mental Health Service Provider, SCCMHA serves persons with serious mental illness or emotional disorders, developmental disabilities and substance abuse disorders. SCCMHA has 3 HUD funded permanent supportive housing programs providing rental assistance to over seventy (70) individuals and families; totaling approximately 200 individuals including family members.

HUD Award \$436,259

City Rescue Mission (CRM)

CRM, also known as Rescue Ministries of Mid-Michigan, is a faith based nonprofit organization that provides emergency shelter, meals, clothing, life skills classes, vocational placement assistance, transitional housing and referrals of assistance to other service agencies for the homeless of our community. CRM serves men, women, children, veterans and families. In 2015, CRM served 1,115 individuals and served over 68,000 meals.

MSHDA Award \$21,400

Restoration Community Outreach (RCO)

RCO is a non-profit organization that provides shelter services for homeless men. RCO provides on-site 24-hour emergency shelter, safe haven, transitional housing and veterans shelter for men. They also provide off-site rapid rehousing and permanent supportive housing for men and families. In addition to case management, meals, life skills, substance abuse counseling, clothing, employment assistance and transportation services are also provided. HUD Award \$319,859

Saginaw County Youth Protection Council (SCYPC)

SCYPC provides a number of services to homeless and near homeless youth in Saginaw County. MSHDA Award \$39,436; HUD Award \$243,924

- **Innerlink:** Serves runaway and homeless youth in emergency shelter and transitional housing. Innerlink shelter has 15 beds and provides services for youth 12-17 including minor teen mothers and their children. Their transitional housing program has 10 beds and provides housing and supportive services for youth ages 17-21 including outreach, case management, life skills training educational and employment assistance, medical support and assistance in securing permanent housing.
- **Teen Parent Services (TPS), Teen Parent Services Transitional Housing and Rapid Rehousing:** TPS provides home visitation, comprehensive parenting/early childhood/ life skills education, job training, employment, access to preventive and primary health care including pre-natal immunizations/well child and other supportive services.

TPS Transitional Housing provides housing and supportive services for homeless teenage parents ages 17-21 and their children. The program has 10 beds and can serve up to four families at any point in time.

TPS Rapid Rehousing services are provided through a partnership with the United Way to the Housing Assessment and Resource Agency (HARA) program. Case management and HMIS data entry is provided for the homeless prevention and rapid rehousing services clients.

Underground Railroad (URR)

URR provides emergency shelter (ES) and services for survivors of domestic violence, sexual assault, stalking and human trafficking. The emergency shelter has 19 bedrooms and 46 beds and includes a pet shelter for ES residents and an on-site licensed childcare center. Clients receive safe housing, advocacy, counseling, safety planning, resource coordination, clothing, household items and permanent housing location assistance. Additional housing assistance is also available through rapid rehousing, transitional supportive housing and permanent supportive housing.

HUD Award \$457,464

Emmaus House

Emmaus House is a non-profit which provides transitional living, permanent supportive housing and life skills to a unique female population. Emmaus House is home for women coming from jail, prison or residential substance abuse treatment centers. Emmaus House has 14 houses with the capacity to serve up to 50 women and stays range from 7-8 months or until women are able to live independently. HUD Award \$32,940

Mustard Seed Shelter

Mustard Seed Shelter provides emergency, transitional and permanent supportive housing for homeless single women and women with children. Current shelter/transitional housing capacity is 8-10 beds. Mustard Seed provides case management, employment opportunities and connection to other mainstream services to enable them to achieve long term permanent housing. For those clients who are chronically homeless, have a mental illness and or a substance abuse problem, they provide permanent supportive housing (PSH). Mustard Seed has 20 single bed units and 10 family units. HUD Award \$249,876

United Way of Saginaw County (UWSC)

UWSC acts as the lead agency, fiduciary and collaborative applicant for both the HUD and MSHDA grants that help fund our granted agencies. They also serve as the grantee/fiduciary for the Homeless Management Information Systems (HMIS) grant. HMIS is a mandated data repository for all client information served by the SC-CHAP and used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons who are homeless or at risk of homelessness. UWSC also provides space for the HARA staff, distribution of MSHDA funds to sub-grantees, compliance and monitoring/auditing of sub-grantees and billing for agency reimbursement. HUD Award \$71,852

A strong lead organization is critical to the success of our Continuum. An organization that has strong leadership, access to resources, and high visibility in a community provides a Continuum with the credibility needed to attract broad-based participation with governmental units, provider and community members and leaders across a broad spectrum. For these reasons, the **United Way of Saginaw County** was chosen as the lead agency for our Continuum in 2008. The United Way provides non-financial support to the Continuum in obtaining grants and providing access to resources.

A big thanks also to the **Saginaw Housing Commission** who has acted as grantee and fiduciary for all our permanent supportive housing programs. As sub-grantees, Emmaus House, RCO, Mustard Seed Shelter, and Underground Railroad have been able to provide their clients with exceptional services under the guidance of the Housing Commission.

Our board, membership and community leaders also play a key role by giving unselfishly of their time, talent and resources by serving on our committees and sub-committees. Standing committees are made up of members of SC-CHAP and chaired by a member of our Board.

Standing Committees:

Grants, Planning and Housing Coordination Committee

Amy Bartels Roe, Chair

Governance Committee

Elan Nichols, Chair

Continuous Quality Improvement Committee

Jeremy Reinert, Chair

Our Independent Grant Review Team is made up of community leaders who are broadly representative of the relevant sectors, subpopulations and geographic area, and are knowledgeable about homelessness and housing. They review all grant submissions for the HUD competition, rate and rank them according to community needs and HUD guidelines. In 2015, there were 28 projects submitted for review. This is a tremendous undertaking and we thank and applaud them for their continued dedication to SC-CHAP and the Saginaw Community.

Subcommittee:

Independent Grant Review Team

Judi Lincoln, Retired Attorney

Brian Jackson, Vice President Saginaw Community Foundation

Janet Rentsch, Saginaw Valley State University

Mark Karls, Retired Pastor

Sue McInerney, Saginaw County Commissioner

Cameron Brady, Habitat For Humanity

Shielda Braddock, Isabella Bank

Working as a Continuum to Prevent and End Homelessness

To learn more about SC-CHAP and how you can become a member
and join our efforts to end homelessness please visit our website

www.SCCHAP.org

SC-CHAP

100 S. Jefferson Avenue, 3rd Floor

Saginaw, Michigan 48607

Phone: (989) 776-0570 • Fax (989) 755-2158